



**Program of the Belgian Economic Mission to the United States of America
presided by HRH Princess Astrid of Belgium, Representative of His Majesty the King**

HE David CLARINVAL, Minister for the Self-Employed, SMEs and Agriculture, Institutional Reforms and Democratic Renewal, in charge of Foreign Trade

HE JAN JAMBON, Minister-President of the Government of Flanders and Flemish Minister for Foreign Policy, Culture, Digitization and Facilities

HE WILLY BORSUS, Vice-President of the Walloon Government, Minister of Economy, Foreign Trade, Research and Innovation, New Technologies, Agriculture and Urban and Spatial Planning

HE PASCAL SMET, State Secretary of the Brussels-Capital Region, responsible for Urbanism and Heritage, European and International Relations, Foreign Trade, Firefighting and Emergency Medical Assistance

Saturday, 4 June 2022, Brussels - Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
	<p>7:10 – 7:40 Check-in at Brussels International Airport (Row 6) for the passengers of the UA 998</p> <p>9:00 – 9:30 Check-in at Brussels International Airport (Row 6) for the passengers of the UA 951</p>
<p>✈ 10:10 – 12:15 Flight UA 998 from Brussels International Airport (BRU) to Newark Liberty International Airport (EWR)</p> <p>✈ 12:00 – 14:20 Flight UA 951 from Brussels International Airport (BRU) to Washington Dulles International Airport (IAD)</p> <p>✈ 13:59 – 16:24 Flight UA 730 from Newark Liberty International Airport (EWR) to Atlanta Hartsfield Jackson International Airport (ATL)</p> <p>✈ 15:57 – 18:31 Flight UA 3656 from Newark Liberty International Airport (EWR) to Atlanta Hartsfield Jackson International Airport (ATL)</p> <p>16:30 – 17:00 Transfer of HE David Clarinval & HE Willy Borsus from Atlanta Airport to the Four Seasons Hotel Atlanta</p> <p>17:00 Check-in of the Ministers at the Four Seasons Hotel Atlanta Address: Four Seasons Hotel Atlanta, 75 Fourteenth Street NE, Atlanta, Georgia 30309</p>	

Saturday, 4 June 2022, Brussels - Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

Business delegation

✈ 17:12– 18:59 | Flight UA 2339 from Washington Dulles International Airport (IAD) to Atlanta Hartsfield Jackson International Airport (ATL)
21 pax

17:15 -18:00

Transfer of the passengers of the flight **UA 730** from Atlanta Airport to the Four Seasons Hotel Atlanta with the bus D1 and the minivans O1, O2 and to the AC Hotel Midtown with buses D2, D3

18:00

Check-in of the passengers of the UA730 flight at the Four Seasons Hotel Atlanta and the AC Hotel Midtown

Address: Four Seasons Hotel Atlanta, 75 Fourteenth Street NE, Atlanta

Address: AC Hotel Midtown, 53 Fourteenth Street NE, Atlanta

19:40 -20:15

Transfer of the passengers of the flights **UA 3656 & UA 2339 &** from Atlanta Airport to the AC Hotel Midtown & the Four Seasons Atlanta hotel with the bus D1

20:15

Check-in of the passengers of the flights UA3656 & UA 2339 at the Four Seasons Hotel Atlanta or the AC Hotel Midtown

Address: Four Seasons Hotel Atlanta, 75 Fourteenth Street NE, Atlanta

Address: AC Hotel Midtown, 53 Fourteenth Street NE, Atlanta

The secretariat of the mission is located in the Augusta meeting room on the 4th floor of the Four Seasons Hotel Atlanta and will be operational from 2 to 6 June..

Sunday, 5 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation		
<p>10:48 Arrival of HE Pascal SMET with the flight UA6233 to Atlanta Hartsfield Jackson International Airport (ATL)</p>	<p>7:00-10:00 Bus transfer from the Four Seasons Hotel to Manus Bio scale-up in Augusta with the bus D1</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%; vertical-align: top; padding-right: 10px;"> <p>7:30 – 9:30 Breakfast for the guests of the Four Seasons Hotel Venue: Savannah hall, 3rd floor, Four Seasons Hotel Atlanta</p> </td> <td style="width: 50%; vertical-align: top; border-left: 1px solid black; padding-left: 10px;"> <p>6:00 – 10:00 Breakfast for the guests of the AC Hotel by Marriott Midtown Atlanta Venue: Symphonie 1 & 2, 6th floor, AC Hotel by Marriott Midtown Atlanta</p> </td> </tr> </table> <p>10:00 –13:45 Visit to the Manus Bio scale-up and production facility</p> <ul style="list-style-type: none"> 10:00 Welcome and introductions 10:30 Facility tour 12:00 Product demonstration 12:30 Lunch <p>Lead: Ugent and FIT Venue: Manus Bio, 1762 Lovers Ln, Augusta, GA 30901 Participants: (max 40 BE) companies & academics : Biotech, biobased industries, chemical industry and life sciences – Upon registration</p> <p>13:40 – 14:25 Transfer from the Four Seasons Hotel Atlanta to Solvay Alpharetta for selected officials with the minivans D11 & D12</p>	<p>7:30 – 9:30 Breakfast for the guests of the Four Seasons Hotel Venue: Savannah hall, 3rd floor, Four Seasons Hotel Atlanta</p>	<p>6:00 – 10:00 Breakfast for the guests of the AC Hotel by Marriott Midtown Atlanta Venue: Symphonie 1 & 2, 6th floor, AC Hotel by Marriott Midtown Atlanta</p>
<p>7:30 – 9:30 Breakfast for the guests of the Four Seasons Hotel Venue: Savannah hall, 3rd floor, Four Seasons Hotel Atlanta</p>	<p>6:00 – 10:00 Breakfast for the guests of the AC Hotel by Marriott Midtown Atlanta Venue: Symphonie 1 & 2, 6th floor, AC Hotel by Marriott Midtown Atlanta</p>		

Sunday, 5 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>14:00 Arrival of HE Jan JAMBON with the flight AF 682 to Atlanta Hartsfield Jackson International Airport (ATL)</p> <p>14:10 -14:40 Motorcade from the Four Seasons Hotel Atlanta to Solvay Alpharetta</p> <p>14:40 – 16:10 Inauguration by HRH Princess Astrid of the new applications development laboratory of Solvay & presentation of the 3D printing technology for specialty materials application ,</p> <ul style="list-style-type: none"> ● 14:40 Arrival and welcome by Dr. Ilham Kadri, CEO, Solvay, Michael Finelli, President of Solvay Growth Initiatives and Chief North America Officer, Carmelo Lo Faro, President Materials GBU, Solvay ● 14:45 Introduction by Carmelo Lo Faro, President Materials GBU, Solvay ● 14:51 Welcome Speech by Dr. Ilham Kadri, CEO, Solvay ● 14:57 Speech by HE David Clarinval ● 15:03 Address by Abby Turano, Deputy Commissioner for Marketing, Communications and International Engagement of the State of Georgia ● 15:09 Speech by HE Pascal Smet ● 15:15 Visit of Solvay Labs: new investments (3 stops) ● 15:45 Inauguration of the New Applications Development Lab & ribbon cutting for HRH Princess Astrid & the Ministers ● 15:55 Decoration of Michael Finelli, President of Solvay Growth Initiatives and Chief North America Officer by HE David Clarinval 	<p>13:45–16:45 Bus transfer from Manus Bio scale-up in Augusta to the Four Seasons Hotel with the bus D1</p>

Sunday, 5 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

- 16:00 Drinks
- 16:10 Departure of the motorcade

Lead: hub.brussels in collaboration with Solvay

Venue: Solvay Alpharetta; 4500 Mcginnis Ferry Road, Alpharetta GA 30005-3914

Participants: Official delegation & delegation members – 3 groups of 15 pax for the visit of the labs (upon invitation)

Participating Ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet

16:10 – 16:40

Motorcade from Solvay Alpharetta to the Four Seasons Hotel Atlanta

18:00 – 20:00

Information session for the Belgian delegation followed by a welcome networking drink

- 18:00 Introduction by Michel Gerebtzoff, Consul General in Atlanta
- 18:02 Words of welcome by HE Jean-Arthur Régibeau, Ambassador of the Kingdom of Belgium to the United States of America
- 18:10 Program of the mission in Atlanta presented by Conny Van Wulpen, Economic & Commercial Adviser for Flanders Investment & Trade
- 18:20 Program of the mission in New York presented by Kathlijn Fruithof, Trade & Investment Commissioner for hub.brussels
- 18:30 Program of the mission in Boston presented by Yves Dubus, Economic Counselor for AWEX
- 18:40 Closing speech by Jay Bailey, President and CEO at H.J. Russell Innovation Center for Entrepreneurs
- 19:00 Networking Cocktail on the Terrace (5th floor) if weather permits or in the Ballroom Foyer

Lead: Consulate General Atlanta

Venue: Ballroom, 4th floor & Terrace, 5th floor, Four Seasons Hotel Atlanta

Participants: (350) all delegation members

Participating Ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet

Business delegation

16:15 – 17:00

Transfer from Solvay Alpharetta to the Four Seasons Hotel Atlanta for selected officials with the minivans D11 and D12

17:00- 18:00

Distribution of the individual programs & participants badges

Venue: Ballroom Foyer, 4th floor, Four Seasons Hotel Atlanta

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation		
	<p>6:55-7:00 <i>Transfer on foot from the Four Seasons Hotel/ AC Hotel Atlanta Midtown to King & Spadling (Breakfast debate)</i></p> <table border="0" style="width: 100%;"> <tr> <td style="width: 50%; vertical-align: top;"> <p>7:00 – 9:00 Breakfast for the guests of the Four Seasons Hotel Venue: Madison, 4th floor, Four Seasons Hotel Atlanta</p> </td> <td style="width: 50%; vertical-align: top;"> <p>6:00 – 10:00 Breakfast for the guests of the AC Hotel by Marriott Midtown Atlanta Venue: Symphonie 1 & 2, 6th floor, AC Hotel by Marriott Midtown Atlanta</p> </td> </tr> </table> <p>7:00-9:30 Breakfast debate: Belgium & the US, a sustainable partnership: Business environment outlook, challenges & opportunities</p> <ul style="list-style-type: none"> • 7:00 Registration & Breakfast buffet • 7:25 Welcome by Didier Beauvois, Head of Corporate Banking and Member of the Executive Board of BNP Paribas Fortis • 7.30 Opening words by Jeroen Cooreman, Director-General for Bilateral Affairs, FPS Foreign Affairs • 7.40 Keynote on the outlook for the US economy by Scott Anderson, Chief Economist Bank of the West • 8.00 Panel discussion on opportunities and challenges of doing business in the US <ul style="list-style-type: none"> ○ Paul De Cock, President Flooring North America Mohawk Industries ○ Xavier Vanneste, Managing Director Brouwerij De Halve Maan ○ Philip Vervloesem, Senior Vice President OMP ○ Stéphanie Rutten, CEO AmCham Belgium ○ moderated by Vikas Khandelwal, Head of Multinational Clients Group North America BNP Paribas ○ 8:40 Q&A and concluding remarks by Vikas Khandelwal, Head of Multinational Clients Group North America BNP Paribas 	<p>7:00 – 9:00 Breakfast for the guests of the Four Seasons Hotel Venue: Madison, 4th floor, Four Seasons Hotel Atlanta</p>	<p>6:00 – 10:00 Breakfast for the guests of the AC Hotel by Marriott Midtown Atlanta Venue: Symphonie 1 & 2, 6th floor, AC Hotel by Marriott Midtown Atlanta</p>
<p>7:00 – 9:00 Breakfast for the guests of the Four Seasons Hotel Venue: Madison, 4th floor, Four Seasons Hotel Atlanta</p>	<p>6:00 – 10:00 Breakfast for the guests of the AC Hotel by Marriott Midtown Atlanta Venue: Symphonie 1 & 2, 6th floor, AC Hotel by Marriott Midtown Atlanta</p>		

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
	<ul style="list-style-type: none"> • 8.55 Short break • 9:00 Introduction to the break-out sessions by Bram Vandenbroucke, Executive Director BACOS • 9.05 Break-out sessions on immigration, logistics, tax incentives... • 9:30 End <p>Lead: BNP Paribas Fortis with AMCHAM and BACoS Venue: King & Spalding, 1180 Peachtree St NE, Atlanta, GA 30309 Participants: (max 110): Belgian Business delegation - upon registration</p> <p>From 8:00 until 17:00</p> <p>B2B meetings Lead: AWEX, Flanders Investment & Trade and hub.brussels Venue: Ballroom I & II, 4th floor, Savannah hall, 3rd floor, Four Seasons Hotel Atlanta</p> <p><i>8:00-8:05</i> <i>Transfer on foot from the Four Seasons Atlanta Hotel to McDermott Will & Emery LLP (Breakfast Cybersecurity and Privacy)</i></p> <p>8:05 -10:00 Breakfast Panel on Cybersecurity and Privacy</p> <ul style="list-style-type: none"> • 8:05 Arrival on foot from the hotel (across the street), take elevator to 26st floor & registration • 8:15 Intro of program item and Host by Flanders Investment & Trade • 8:20 Welcome word by Dr. Todd McLelland, Esq. • 8:25 Microsoft - Dr. Michael Farrell – Innovation & Strategic Programs – Microsoft • 8:35 Chief Information Security Officer – CISO Panel <ul style="list-style-type: none"> ○ Mr. James Edgar , Senior Vice President and Chief Information Security Officer , Fleetcor

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>9:00 – 9:25 Motorcade from the Four Seasons Atlanta Hotel to UCB Smyrna HQ</p>	<ul style="list-style-type: none"> ○ Mr. James Baird , Chief Information Security Officer, Focus Brands LLC ○ Mr. Kurt Callewaert – Belgian Cybersecurity Coalition, Head of Research - Computer Science ● Dr. Lieven Desmet – University Leuven – Sr Research Mgr Secure Software ● 9:20 Q&A ● 9:30 Georgia Tech – Mrs. Gloria Griessman – Sr Director – Institute Info Security& Privacy ● 9:40 Intro of Belgian Cybersecurity Companies present <ul style="list-style-type: none"> ○ 9:40 Secutec – Mr. Geert Baudewijns - SECUTECH ○ 9:45 Toreon – Mr. Alex Driesen - Toreon ● 9:50 Q&A ● 9:55 Closing Remarks by Dr. Todd McLelland, Esq ● 10:00 End <p>Lead: Flanders Investment & Trade Venue: McDermott Will & Emery LLP, Suite 3350, 26th floor, 1180 Peachtree St. NE, Atlanta, GA 30309 (Symphony Tower) Participants: (30 BE) upon registration</p> <p>8:25-8:55 Transfer from the Four Seasons Atlanta Hotel to UCB Smyrna HQ with-the bus D1 (UCB)</p> <p>9:15 – 9:35 Transfer from the Four Seasons Atlanta Hotel to OMP offices with the bus D2 (Panel debate Supply Chain)</p>

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>9:25 – 10:15</p> <p>UCB Facility Smyrna– Inauguration of the new inSpace building</p> <ul style="list-style-type: none"> • 9:25 Arrival & welcome by Jean Christophe Tellier, CEO of UCB, Emmanuel Caeymaex, Executive Vice President Immunology Solutions & Head of US of UCB and Patty Fritz, Head of US Corporate Affairs, UCB USA • 9:28 Brief Meet & Greet with local officials • 9:32 Brief walking tour of the new inSpace workspace for the official delegation • 9:40 Welcome words and overview by Jean Christophe Tellier, CEO of UCB • 9:45 Opening comments by HE Willy Borsus • 9:50 UCB’s Partnership with Patients by UCB Leader by Emmanuel Caeymaex, Executive Vice President Immunology Solutions & Head of US of UCB • 9:55 HRH Princess Astrid gives flowers to LaKeisha a patient who has been a UCB patient advocate • 10:05 UCB’s commitment to sustainability by Patty Fritz, Head of US Corporate Affairs, UCB USA • 10:10 Unveiling of a plaque to recognize the building as the first LEED & WELL certified building in the UCB network (photo opp with HRH and the Ministers on stage) • 10:15 Departure of the motorcade <p>Lead: AWEX in collaboration with UCB Atlanta & hub.brussels Venue: 2050 building (The warehouse), UCB, Lake Park Drive, Smyrna, GA 30080 Participants : (75BE+75 US) Official & business delegation – upon registration Participating ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet</p>	<p>09:30– 11:30 (registration at 8:55)</p> <p>UCB Facility (Smyrna, GA)</p> <p><u>Part 1(9:30-10:15) Inauguration of the new inSpace building</u></p> <ul style="list-style-type: none"> • 8:55 Registration & video presentation (in the townhall) • 9:40 Welcome words and overview by Jean Christophe Tellier, CEO of UCB • 9:45 Opening comments by HE Willy Borsus • 9:50 UCB’s Partnership with Patients by UCB Leader by Emmanuel Caeymaex, Executive Vice President Immunology Solutions & Head of US of UCB • 9:55 HRH Princess Astrid gives flowers to LaKeisha a patient who has been a UCB patient advocate • 10:05 UCB’s commitment to sustainability by Patty Fritz, Head of US Corporate Affairs, UCB USA • 10:10 Official delegation leaves <p><u>Part 2 (10:20 -11:30) A Look Inside UCB - Impact on patients, communities and society</u></p> <ul style="list-style-type: none"> • 10:20 Introduction by Mrs Delcomminette, CEO of AWEX • 10:25 Delivering Innovation to Patients. An overview of how UCB develops and delivers innovative medicines to patients with unmet needs from early research. • 10:55 Closing words • 11:00 Reception <p>Lead: AWEX in collaboration with UCB Atlanta & hub.brussels Venue: 2050 building (The warehouse), UCB, 1950 Lake Park Drive SE, Smyrna, GA 30080 Participants : (75BE + 75 US) - Upon registration</p> <p>9:30 – 9:35 <i>Transfer on foot from King & Spadling to the Four Seasons Hotel/ AC Hotel Atlanta Midtown (after Breakfast debate)</i></p>

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
	<p>10:00- 11:30 (registration at 9:30)</p> <p>Panel discussion on the critical function of Supply Chain Optimization and Innovation in global distribution and manufacturing – – with use cases from relevant industries</p> <ul style="list-style-type: none"> • 10:00 Welcome note by delegation lead HE Jan Jambon & OMP leadership • 10:10 Keynote “Data as the glue to enable supply chains” Stef Vermeiren – Former Senior VP J&J • 10:20 Panel discussion and open questions from the audience. <p>Panelists:</p> <ul style="list-style-type: none"> ○ Moderator: Philip Vervloesem - Senior Vice President OMP ○ Pascal Van Hentenryck - A. Russell Chandler III Chair and Professor at Georgia Institute of Technology ○ Elliott Paige - Airport Director, Air Service Development Hartsfield-Jackson Atlanta International Airport ○ Philippe Beaujean - Shippers & Forwarders Manager at Port of Antwerp <ul style="list-style-type: none"> • 10:45 Final questions and good byes • 11:00 End of the panel workshop • 11:00 Networking coffee • 11:30 Departure of the delegation <p>Lead: Flanders Investment & Trade in collaboration with OMP, the Belgian American Chamber of the South & the Port of Antwerp Venue: OMP offices, 2727 Paces Ferry Rd, Atlanta, GA 30339 Participants: (max 80 BE + 30 US): business delegation – upon registration Participating Minister: HE Jan Jambon</p> <p><i>10:00 –10:05</i> <i>Transfer on foot from McDermott Will & Emery LLP to the Four Seasons Atlanta Hotel (After Breakfast Cybersecurity and Privacy)</i></p>

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>10:15 – 10:45 Motorcade from UCB Smyrna HQ to the National Center for Civil and Human Rights</p> <p>10:45 – 11:45 Event on Business and Human Rights: The Business Case for Diversity, Equity and Inclusion</p> <ul style="list-style-type: none"> • 10:45 Arrival & welcome by Jill Savitt, CEO of the National Center for Civil and Human Rights (NCCHR) • 10:46 Welcome words by Jill Savitt, CEO of the NCCHR • 10:50 Speech by HE David Clarinval • 10:55 Keynote speech by Katie Kirkpatrick, CEO of the Metro Atlanta Chamber • 11:05 Panel discussion with local and Belgian executives on best practices: <ul style="list-style-type: none"> ○ Dr. Ilham Kadri, CEO, Solvay ○ Geri Thomas, Former Chief Diversity Officer at Bank of America, Founder GPT Consultants ○ Pieter Timmermans, CEO of the Federation of Enterprises in Belgium (VBO-FEB) ○ Willie Sullivan, Managing Director of John R. Lewis Racial Justice Case Competition, Emory Goizueta Business School / Deloitte • 11:35 Official delegation leaves. VIPs proceeds to the Mural in Main Hall upstairs (photo opp) • 11:45 Departure of the motorcade <p>Lead: M3 department, FPS Foreign Affairs Venue: The Glenn meeting room, National Center for Civil and Human Rights (NCCHR), 100 Ivan Allen Jr Blvd NW, Atlanta, GA 30313 Participants: upon registration Participating Ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet</p>	<p>10:10 – 10:25 Transfer from the Four Seasons Hotel to the National Center for Civil and Human Rights with the bus D3 (Business & Human rights)</p> <p>10:45 – 11:35 (registration at 10:25) Event on Business and Human Rights: The Business Case for Diversity, Equity and Inclusion</p> <ul style="list-style-type: none"> • 10:25 Registration • 10:46 Welcome words by Jill Savitt, CEO of the NCCHR • 10:50 Speech by HE David Clarinval • 10:55 Keynote speech by Katie Kirkpatrick, CEO of the Metro Atlanta Chamber • 11:05 Panel discussion with local and Belgian executives on best practices: <ul style="list-style-type: none"> ○ Dr. Ilham Kadri, CEO, Solvay ○ Geri Thomas, Former Chief Diversity Officer at Bank of America, Founder GPT Consultants ○ Pieter Timmermans, CEO of the Federation of Enterprises in Belgium (VBO-FEB) ○ Willie Sullivan, Managing Director of John R. Lewis Racial Justice Case Competition, Emory Goizueta Business School / Deloitte • 11:35 End <p>Lead: M3 department, FPS Foreign Affairs Venue: The Glenn meeting room, National Center for Civil and Human Rights, 100 Ivan Allen Jr Blvd NW, Atlanta, GA 30313 Participants: : – upon registration</p>

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
	<p>11:20 – 11:30 Transfer from the Four Seasons Hotel to the Metro Atlanta Chamber with the minivan O3 (Invest Lunch)</p> <p>11:30 – 11:50 Transfer from OMP to the Four Seasons Hotel with the bus D2 (After Panel debate Supply Chain)</p> <p>11:30 – 11:55 Transfer from UCB Smyrna to the Four Seasons Hotel with the bus D1 (after UCB)</p> <p>11:35 – 11:50 Transfer from the Four Seasons Hotel to the National Center for Civil and Human Rights with the bus D4 (Women entrepreneurs)</p> <p>11:40 – 11:55 Transfer from the National Center for Civil and Human Rights to the Four Seasons Atlanta Hotel with the minivan O2 and the bus D3 (After Business & Human rights)</p>
<p>11:45 – 11:55 Motorcade from the National Center for Civil and Human Rights to the Metro Atlanta Chamber</p>	

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
	<p>11:45 -14:10</p> <p>Global perspectives on women in entrepreneurship: An exchange of best practices and inspiring examples</p> <ul style="list-style-type: none"> • 11:45 Registration • 12.10 Opening words by Melissa Ratliff, Bacos board member and VP of Marketing, Management InSites Inc • 12.12 Welcome by Vanessa Ibarra, Director, Atlanta Mayors Office of International Affairs • 12.16 Opening Remarks by Isabelle Grippa, CEO of hub.brussels : Hub.brussels vision for supporting female business leaders internationally and locally • 12:22 Fire Side Chat: Inspiring female entrepreneurs <ul style="list-style-type: none"> ○ Ilham Kadri - CEO Solvay Group ○ Monica Delores Hooks, Executive Director for the Women's Entrepreneurship Initiative • 12.47 Lunch buffet • 13:10 Panel Do women entrepreneurs face specific challenges? <ul style="list-style-type: none"> ○ Aline Muylaert, CEO and Founder CitizenLab (moderator) ○ Michelle Cauchick, CEO and Social Entrepreneur (Amazonia Bio, Authentic Fruits and others) ○ Rachel Alexandre, CEO at Omina Technologies ○ Jasmine Crowe, Founder & CEO, Goodr ○ Doll Avant, CEO and Founder of Aquagenuity • 13:50 Q&A • 14:00 Closing Remarks, Qaadirah Abdur-Rahim, Chief Equity Officer & Executive Director, Mayor's Office of Equity, Diversity & Inclusion, City of Atlanta • 14:05 Closing remarks by HE Pascal Smet • 14:10 End <p>Lead: hub.brussels Venue: National Center for Civil and Human Rights</p>

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>12:00 – 13:30</p> <p>Invest Lunch: Belgium, your access to the EU single market</p> <ul style="list-style-type: none"> • 12:00 Arrival and welcome by Katie Kirkpatrick CEO & President of the Metro Atlanta Chamber (MACOC) • 12:02 Transfer to 34th floor (TBC stop at the Powder, Phoenix room) • 12:10 Welcome by Katie Kirkpatrick CEO & President of MACOC • 12:15 Introduction by the Master of Ceremony, Michel Gerebtzoff, Consul General • 12:20 Speech by HE David Clarinval • 12:25 Main course is served • 12:45 Testimonial by Michael Goltzman, Global Vice President Public Affairs, Sustainability and Social Impact, Coca Cola Company • 12:55 Testimonial by Michael Dubose, President of Healthcare Market Division, Thermo Fisher Company • 13:05 Dessert and Coffee are served • 13:10 Closing remarks by HE Willy Borsus • 13:20 Group pictures (2) with HRH Princess Astrid, the Ministers and all the guests • 13:30 Departure of the motorcade <p>Lead: AWEX in collaboration with Flanders Investment & Trade & hub.brussels Venue: 34th floor of the Metro Atlanta Chamber, 191 Peachtree Tower motor court, Peachtree Center Avenue NE, Atlanta, GA 30303 Participants: (max 80) Potential investors from the US (30) , selected Belgian CEOs, authorities. 1/3 BL, 2/3 US– upon invitation Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p>	<p>Participants (BE + US 100): Focus on Women entrepreneurs & CEO's - upon registration</p> <p>12:00 – 13:30 (registration at 11:30)</p> <p>Invest Lunch: Belgium, your access to the EU single market</p> <ul style="list-style-type: none"> • 11:30 Arrival of the guests, transfer to the 34th floor, registration & welcome drink • 11:55 All guests and delegates to be seated • 12:10 Welcome by Katie Kirkpatrick CEO & President of MACOC • 12:15 Introduction by the Master of Ceremony, Michel Gerebtzoff, Consul General • 12:20 Speech by HE David Clarinval • 12:30 Main course is served • 12:45 Testimonial by Michael Goltzman, Global Vice President Public Affairs, Sustainability and Social Impact, Coca Cola Company • 12:55 Testimonial by Michael Dubose, President of Healthcare Market Division, Thermo Fisher Company • 13:05 Dessert and Coffee are served • 13:10 Closing remarks by HE Willy Borsus • 13:20 Group pictures (2) with HRH Princess Astrid, the Ministers and all the guests <p>Lead: AWEX in collaboration with Flanders Investment & Trade & hub.brussels Venue: 34th floor of the Metro Atlanta Chamber, 191 Peachtree Tower, motor court, Peachtree Center Avenue NE, Atlanta, GA 30303 Participants: (max 80) Potential investors from the US (30), selected Belgian CEOs, authorities. 1/3 BL, 2/3 US– upon invitation</p>

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

Business delegation

13:10-13:15

Transfer from the Four Seasons Atlanta to the Georgia Tech Research Institute Conference Center with the buses D2 & D3 and the minivan O2

13:15– 15:30

Executive Roundtable on AI “The race towards artificial intelligence: the essential roles of open innovation and US-EU partnerships”

- 13:15 Registration & meet & greet of the Panelists in the speaker room
- 13:30 Welcome word by Charles Dean Isbell Jr.
- 13:35 Panel moderated by Wim Sohier (Flanders Investment & Trade)
 - Georgia Tech - Dean Computing & World leading in AI – Dean Charles Isbell Jr.
 - Google , Georgia Tech – Prof. Frank Dellaert (ATL)
 - University Ghent – Rector Rik Van de Walle (BE)
 - Nvidia - sr Director AI & ML – Mr. Han Vanholder (SF)
 - Microsoft – General Mgr, Global Leader Data & AI - Mr. Nate Harris (ATL)
- 14:20 Q&A with audience starts
- 14:28 End of Q&A and arrival of the official delegation
- 14:30 Dean Isbell introduces President Cabrera
- 14:35 Speech by Prof Angel Cabrera, President Georgia Tech
- 14:45 Speech by HE Jan Jambon
- 14:50 Group photo on stage for HRH & the Ministers
- 14:55 Official delegation leaves
- 15:00 Audience is invited for coffee & refreshments
- 15:30 End

Lead: Flanders Investment & Trade (Atlanta & San Francisco)

Venue: Auditorium, Georgia Tech Research Institute Conference Center, 250 14th Street, NW, Atlanta, Georgia 30318

Participants: (max 225: 40 US + 185 BE) upon registration

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>13:30 – 13:45 Motorcade from the Metro Atlanta Chamber to the Four Seasons Hotel</p> <p>14:20 – 14:25 Motorcade from the Four Seasons Atlanta Hotel to the Georgia Tech Research Institute Conference Center</p> <p>14:25– 14:55 Executive Roundtable on AI “The race towards artificial intelligence: the essential roles of open innovation and US-EU partnerships”</p> <ul style="list-style-type: none"> • 14:25 Arrival & Welcome by Prof Angel Cabrera, President of the Georgia Tech and HE Jan Jambon • 14:26 The official delegation proceeds to the auditorium (TBC first Meet & greet in the room 119) • 14:30 Dean Isbell introduces President Cabrera • 14:35 Speech by Prof Angel Cabrera, President Georgia Tech • 14:45 Speech by HE Jan Jambon, Minister President of Flanders • 14:50 Group photo on stage • 14:55 Departure of the motorcade <p>Lead: Flanders Investment & Trade (Atlanta & San Francisco) Venue: Auditorium, Georgia Tech Research Institute Conference Center, 250 14th Street, NW, Atlanta, Georgia 30318 Participants: (max 225: 40 US + 185 BE) official & business delegation – upon registration Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p>	<p>13:35 – 13:50 Transfer from the Metro Atlanta Chamber to the Four Seasons Hotel with the minivan O3 (After Invest Lunch)</p> <p>14:10 -14:25 Transfer from the National Center for Civil and Human Rights to Four Seasons Hotel with the bus D4 (After Women entrepreneurs)</p> <p>14:25 – 14:30 <i>Transfer on foot from the Four Seasons Hotel to Alston & Bird (q)</i></p>

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

Business delegation

14:30 -17:10

Fintech event – New trends & innovative solutions in Digital payments & Regtech: Europe and the USA

- 14:30 Registration
- 14:45 Welcome and opening remarks from Managing Partners Alston&Bird
- 14:50 Opening words by Isabelle Grippa, CEO of hub.brussels
- 14:55 Presentation Fintech landscape by Anthony Balloon, Fintech specialist at Alston & Bird and Chris Baugher, Partner A&B
- 15:05 Fintech Belgium: Belgian Fintech landscape - key sectors by Toon Vanagt, CEO, Data.be
- 15:13 Tax and other incentives for US Fintech companies setting up in Belgium by Michela Ritondo, FPS Finance ; How to set up your Fintech company in Belgium. By Guillaume Blauwart, Alter Domus
- 15:23 Overview of the Atlanta Fintech Landscape, by Mr. Ali Raza, Director Payments, Cards and Fintech at Protivity
- 15:30 Panel 1 New trends and innovative solutions in digital payments
- 15:55 Q&A
- 16:05 Panel 2: Regulations are constantly changing. Regtech can help
- 16:30 Q&A
- 16:40 Closing HE Pascal Smet
- 16:45 Networking

Lead: hub.brussels, Fintech Belgium, Fintech Atlanta & Alston & Bird

Venue: Alston & Bird, One Atlantic Center, 1201 West Peachtree Street, Atlanta, GA 30309

Participants (max 20 BE + 30 US): upon invitation (fintech companies)

Participating Minister: HE Pascal Smet

14:30 – 15:00

[Transfer from the Four Seasons to the Creative Media Industries Institute with the bus D2 \(video games\)](#)

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>14:55 – 15:10 Motorcade from the Georgia Tech Research Institute Conference Center to the Georgia State Capitol</p> <p>15:10 – 15:45 Official meeting with Brian Kemp, Governor of Georgia</p> <ul style="list-style-type: none"> • 15:10 Welcome by Nico Wijnberg, Chief of Protocol & Coryn Marsik, International Relations Manager. • 15:12 VIP delegation proceeds to the room 107. • 15:15 Official Meeting • 15:35 VIP Delegation proceeds upstairs. Photo opportunities on the stairs • 15:40 Gift exchange and photo opportunity • 15:45 Motorcade leaves <p>Venue: Room 107, Georgia State Capitol (entrance on Martin Luther King Jr street) Participants: Very restricted official delegation (1+4)</p>	<p>15:00 -15:20 Transfer from Georgia Tech (AI) to the Creative Media Industries Institute with the minivans O1 & O2 & the minibus D11 (video games)</p> <p>15:00 -17:10 Spotlight on the Belgian media & entertainment sector: video games</p> <ul style="list-style-type: none"> • 15:00 Registration (Lobby)& networking coffee • 15:20 Guided tour of the the facilities • 15:50 Arrival of HRH and the Ministers • 15:52 Welcoming words by Dr. Brian Blake, President of GSU (lobby) • 15:56 Opening words by HE Jan Jambon • 16:00 Transfer to the 2nd floor • 16:06 Guided tour of the facilities and exposing Belgian companies by David Verbruggen, General Manager of FLEGA, and Brennen Dicker, Executive Director CMII. Focus on Jill Vanparys and Inge Defour representing female game developers 'Princesses don't need saving' • 16:20 Transfer to the 3rd floor for the Esports tournament • 16:35 Signing ceremony: Howest & CMII (room 306) • 16:40 Departure of the official delegation & Networking cocktail • 17:10 End <p>Lead: Flanders Investment & Trade in collaboration with Flega, VAF, Howest Venue: Creative Media Industries Institute (CMII), 25 Park PI NE, Atlanta, GA 30303 Participants: (130 BE+ 40 US) Belgian official & business delegation – upon registration Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p>

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>15:45 – 15:50 Motorcade from the Georgia State Capitol to CMII</p> <p>15:50 – 16:40 Spotlight on the Belgian media & entertainment sector: video games</p> <ul style="list-style-type: none">• 15:50 Arrival & welcome by Dr. Brian Blake, President of GSU.• 15:52 Welcoming words by Dr. Brian Blake, President of GSU (lobby)• 15:56 Opening words by HE Jan Jambon• 16:00 VIP delegation proceeds to the studio : CMII makes an AVATAR of HRH Princess Astrid and HE Jan Jambon• 16:05 Official delegation moves up to the 2nd floor• 16:07 Guided tour of the facilities and exposing Belgian companies by David Verbruggen, General Manager of FLEGA, and Brennen Dicker, Executive Director CMII. Focus on Jill Vanparys and Inge Defour representing female game developers 'Princesses don't need saving'• 16:25 Delegation transfers to the 3rd floor• 16:27 Esports tournament• 16:35 Signing ceremony: Howest & CMII (room 306)• 16:40 Departure of the official delegation <p>Lead: Flanders Investment & Trade in collaboration with Flega, VAF, Howest Venue: Creative Media Industries Institute (CMII), 25 Park PI NE, Atlanta, GA 30303 Participants: (130 BE+ 40 US) Belgian official & business delegation – upon registration Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus</p>	<p>15:30 – 15:35 Transfer from Georgia Tech to the Four Seasons with the bus D3 (after AI)</p>

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>16:40 -17:00 Motorcade from the Creative Media Industries Institute to the Four Seasons Hotel Atlanta</p> <p>17:15–17:40 Signing ceremony followed by a networking cocktail 17:15 Arrival of HRH Princess Astrid and Ministers 17:30 Photo opportunity 17:35 Networking drink</p> <p>Lead: Belgian Foreign Trade Agency Venue: Ballroom III, 4th floor, Four Seasons Hotel Atlanta Participants: (max 100) Official delegation, Signees & their guests Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p> <p>Private time – no activities</p>	<p>17:10-17:15 <i>Transfer on foot from Alston & Bird to the Four Seasons Hotel (after Fintech)</i></p> <p>17:10- 17:40 Transfer from the Creative Media Industries Institute to the Four Seasons Hotel Atlanta with the bus D2 and the minibus D11 (after video games)</p> <p>17:15 –18:00 (registration at 16:45) Signing ceremony followed by a networking cocktail 16:15 Registration & Seating 17:15 Arrival of HRH Princess Astrid and the Ministers 17:30 Photo opportunity 17:35 Networking drink</p> <p>Lead: Belgian Foreign Trade Agency Venue: Ballroom III, 4th floor, Four Seasons Hotel Atlanta Participants: (max 100) Official delegation, Signees & their guests</p>

Monday, 6 June 2022, Atlanta

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>18:50 – 18:55 <i>Transfer on foot from the Four Seasons Hotel Atlanta to King & Spalding for HRH Princess Astrid & the Ministers</i></p> <p style="text-align: center;">18:00 – 21:00</p> <p style="text-align: center;">Walking dinner reception</p> <ul style="list-style-type: none"> • 18:00 Arrival of the guests and transfer to the 16th floor, Registration & Welcome drink • 18:55 Arrival of HRH Princess Astrid and the Belgian Ministers, welcome by Governor Kemp, Brigitte Vantieghem President of BACoS, Raphael Bostic Chairman of MACOC and CEO of the Federal Reserve Bank of Atlanta and Robert Hays, Chairman of King & Spalding. Transfer to the 16th floor • 19:00 Welcome speech by Brigitte Vantieghem, President of BACoS • 19:03 Speech by Raphael Bostic, Chairman of MACOC and CEO of the Federal Reserve Bank of Atlanta • 19:06 Speech by Brian Kemp, Governor of Georgia • 19:09 Speech by HRH Princess Astrid • 19:12 Decoration ceremony a distinction is bestowed upon Jeffrey Lorberbaum CEO of Mohawk Industries by HRH Princess Astrid. Short address by Mr. Lorberbaum • 19:17 HE David Clarinval hands over a charity donation cheque to Habitat for Humanity • 19:20 Speech from South Carolina • 19:25 Walking dinner starts • 21:00 Departure of the delegation <p>Lead: BACoS in collaboration with AWEX, Flanders Investment & Trade, hub.brussels & FPS Foreign Affairs Venue: 16th and 17th floors, King & Spalding, 1180 Peachtree St NE, Atlanta, GA 30309 Participants: 500 guests – open to the entire delegation – upon registration Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p> <p><i>Transfer on foot from King & Spalding to the Four Seasons Hotel Atlanta</i></p>	<p>17:55 – 18:00 <i>Transfer on foot from the Four Seasons Hotel Atlanta to King & Spalding</i></p> <p style="text-align: center;"><i>As from 21:00</i></p> <p><i>Transfer on foot from King & Spalding to the Four Seasons Hotel Atlanta & AC Hotel by Marriott Atlanta Midtown</i></p>

Tuesday, 7 June 2022, Atlanta – New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>7:20 – 7:50 Transfer of the Ministers from the Four Seasons Hotel Atlanta to Atlanta Hartsfield Jackson International Airport (Domestic Terminal North)</p> <p>8:10 -8:40 Motorcade from the Four Seasons Hotel Atlanta to Atlanta Hartsfield Jackson International Airport for HRH Princess Astrid</p>	<p>5:45 – 6:00 Take away breakfast boxes for the passengers of the UA 2193 flight available in the lobby of the Four Seasons Hotel and in the meeting rooms Symphonie 1 & 2, 6th floor of the AC Hotel by Marriott Midtown</p> <p>6:20 – 7:15 Transfer from the Four Seasons Hotel Atlanta to Atlanta Hartsfield Jackson International Airport (Domestic Terminal North) with the minivans O1, O2, O3 and the buses D1, D2,D3</p>
<p align="center">✈ 9:16 – 11:31 Flight UA 2193 from Atlanta Hartsfield Jackson International Airport (ATL) to Newark Liberty International Airport (EWR)</p>	
<p>11:45 – 12:15 Motorcade from Newark Liberty International Airport to the Sheraton New York Times Square Hotel</p>	<p>12:05 – 12:30 Transfer from Newark Liberty International Airport (Level 1) to Nokia Bell Labs for selected academics with the minivan FIT 1 (NOKIA BELL TRACK – ACADEMICS ONLY GROUP)</p>

Tuesday, 7 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>12:15 Arrival of HRH Princess Astrid and the Ministers at the Sheraton New York Times Square Hotel Address: 811 7th Avenue, W 53rd St, New York, NY 10019, USA</p>	<p>12:15 – 13:00 Transfer from Newark Liberty International Airport (Level 1 for the minivans O1, O2, O3 & Level 3 for the buses D1, D2) to the Sheraton New York Times Square Hotel</p> <p>12:15 – 13:00 Transfer from Newark Liberty International Airport (Level 3) to Flanders House with the bus D4 (GOOGLE TRACK- BUSINESS ONLY GROUP)</p> <p>12:30 – 15:00 (registration at 12:15) Executive Roundtable on the Future of Communications “Connecting human and digital worlds : US leadership in the path to 6G” (NOKIA BELL LABS TRACK)</p> <ul style="list-style-type: none"> • 12.15 Arrival of the guests (sandwich lunch) • 12.30 Intro by Mr. Doug Moore, VP Operations • 12:35 Welcome by President(s) Nokia Bell labs Dr. Peter Vetter & Dr. Thierry Klein • 12:40 Speech by HE Jan Jambon – Expression of gratitude for the Antwerp site • 12:50 Photo opportunity on stage • 13:00 Start of interactive discussion & Dedicated Lab tour • 15:00 End <p>Lead: FIT Venue: Nokia Bell Labs, 600 Mountain Avenue, Murray Hill, NJ 07974-0636 Participants: Academic delegation only - Upon selection Participating Minister: HE Jan Jambon</p>

The secretariat of the mission is located in the Carnegie East room, 3rd floor of the Sheraton New York Times Square Hotel and will be operational on 7 June and on 8 June 2022

Tuesday, 7 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

Business delegation

13:00

Arrival of the passengers of the flight UA 2193 at the Sheraton New York Times Square Hotel and check-in if the rooms are available in the Chelsea room (lower lobby level) (standard check-in time is 16:00)

Address: Sheraton New York Times Square 811 7th Avenue, 52ndSt, New York, NY 10019,

13:00 -15:15

Executive Roundtable on the Future of Communications (GOOGLE TRACK)

- 13:00 Arrival of Guests
- 13:30 Welcome and introduction of keynote speaker
- 13:35 Keynote by Dr. Vint Cerf , Chief Internet Evangelist, Google
- 14:05 Interactive Panel discussion on the future on communication :
 - Dr. Vint Cerf , Chief Internet Evangelist, Google
 - Ir. Lieven Danneels, IMEC , Chair VARIO Innovation advisory council to the Government of Flanders, co-founder Televic
 - Dr. Wim Sweldens, fmr President Nokia Wireless Division, co-founder KISWE Mobile
 - Dr. Yves Baeyens, Senior Fellow , Nokia Bell Labs, New Jersey
- 14:50 Q&A audience
- 15:15 End

Lead: FIT

Venue: Flanders House, The New York Times Building, 38th floor, 620 Eighth Avenue, New York, NY 10018

Participants: (max 60) Selected businessmen - Upon selection

Tuesday, 7 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
	<ul style="list-style-type: none"> • 15:20 <u>Panel 1</u>: New trends and innovative solutions in digital payments • 15:40 Q&A • 15:50 <u>Panel 2</u>: Regulations are constantly changing. Regtech can help. • 16:10 Q&A • 16:20 Closing Words Isabelle Grippa, CEO hub.brussels • 16.25 Networking • 17:00 End <p>Lead: hub.brussels and Fintech Belgium Venue: The Library of the Bohemian National Hall - 321 E 73rd Street - New York, NY 10021 Participants: upon invitation (fintech companies) 14:30 – 17:00</p> <p>Learn, network and pitch for Venture Capital investment in the USA - Focus on Tech</p> <ul style="list-style-type: none"> • 14:30 Arrival of the delegation • 14:45 Welcome by Isabelle Grippa, CEO hub.brussels • 14:53 Round of presentation of the Belgian VC's • 15:03 Local expert speaker about Venture Capital Scene trends, New York (tbc) • 15:15 Witness account from Mr. Youri Dauber, CEO and Co-founder of Cohabs - coliving How to negotiate with US funds. Do's and Don'ts • 15:20 8 pitches (5 min each & 3 min Q&A) • 16:40 Word of thanks by HE Pascal Smet • 16:45 Networking • 17:00 End <p>Lead: hub.brussels New York & Weve acceleration Venue: The Library of the Bohemian National Hall, 321 E 73rd Street - New York, NY 10021 Participants: (45 US + 35 BE)–upon invitation (selection) Participating Minister: HE Pascal Smet</p>

Tuesday, 7 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>14:45 – 15:45</p> <p>Meeting with AB InBev</p> <ul style="list-style-type: none"> • 14:45 Arrival and welcome by Brendan Whitworth, CEO of Anheuser-Busch • 14:47 Courtesy call for HRH Princess Astrid, the Ministers with Brendan Whitworth, CEO of Anheuser-Busch, Ezgi Barcenas Chief Sustainability Officer John Blood, Chief Legal & Corporate Affairs Officer & Andres Penate, Global Vice President Regulatory & Public Affairs (Board room ground floor) • 15:00 Transfer of the VIPs to the 12th floor • 15:02 Introductory remarks by Brendan Whitworth, CEO of Anheuser-Busch • 15:07 Presentation on the beer category and Belgian beer in the US by Isabelle Seunier, Director Innovation & Supply • 15:12 Presentation on AB InBev Global Sustainability Goals by Ezgi Barcenas, Chief Sustainability Officer AB InBev • 15:17 Presentation on AB InBev Community strategy by John Blood, Chief Legal & Corporate Affairs Officer • 15:22 Transfer of HRH Princess Astrid and the Ministers to the rooftop. Meet & Greet with the Belgians working at AB InBev & AB InBev Management 	<p>14:30 – 16:30</p> <p>Creative Ecosystems - From inception to impact</p> <ul style="list-style-type: none"> • 14:30: Arrival of the audience - meeting room in building 92, 4th floor • 14:50 Introduction by Pascale Delcomminette, CEO of AWEX & WBI • 15:00 Panel debate • 15:20 Questions to the speakers + Q&A • 15:40 Conclusion by Prof. Annick Castiaux (University of Namur) • 16:00 Tour of the Brooklyn Navy Yard • 16:30 End <p>Lead: WBI in collaboration with AWEX Venue: Brooklyn Navy Yard, Building 92, 4th floor, Building 92, 63 Flushing Ave., Brooklyn 11205 Participants 20 BE- 10 US upon invitation</p> <p>15:00 -15:45 Transfer from Nokia Bell Labs to the Sheraton New York Times Square Hotel for selected academics with the minivan O4 (AFTER NOKIA BELL TRACK)</p> <p>15:15 – 15:30 <i>Transfer on foot from the Sheraton Times Square to the Harvard Club (Data driven healthcare)</i></p>

Tuesday, 7 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<ul style="list-style-type: none"> • 15:35 Photo opportunity for HRH Princess Astrid, the Ministers and AB Inbev Management on the rooftop • 15:40 Transfer of the VIPs to the ground floor • 15:45 Departure of the motorcade <p>Lead: AB InBev in collaboration with FEVIA Venue: 12th floor, Commercial Strategy Offices Anheuser-Busch InBev, 125 W 24th St #7, New York, NY 10011 Participants (38 BE + 12 US): Official delegation– upon invitation Participating ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet</p> <p>15:45 -16:00 Motorcade transfer from AB InBev NYC to the Harvard Club</p> <p>16:00-16:55 Data Driven Healthcare Excellence</p> <ul style="list-style-type: none"> • 16:00 Arrival and welcome by HE Jan Jambon. Official delegation proceeds to the 3rd floor. • 16:02 Welcome & kickoff by HE Jan Jambon • 16:07 Introduction into the topic & Speakers by John Baekelmans, - FIT • 16:12 Ryan Steinberger - 20 min presentation on Data Driven Healthcare Excellence @ Pfizer • 16:32 Varun Ramdevan - 20 min presentation on Data Driven Healthcare Excellence @ J&J • 16:52 Official delegation leaves • 16:55 Departure of the motorcade <p>Lead: Flanders Investment & Trade New York Venue: Biddle room, 3rd floor, Harvard Club, 35 W 44th St, New York, NY 10036 Participants (50 BE – 50 US): upon registration Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p>	<p><i>15:15 – 15:30</i> <i>Transfer on foot from the Flanders House (Google) to the Harvard Club (Data driven healthcare)</i></p> <p><i>15:15 – 15:30</i> <i>Transfer on foot from the Flanders House (Google) to the Sheraton New York Times Square Hotel.</i></p> <p>16:00- 17:30 (registration at 15:30) Data Driven Healthcare Excellence</p> <ul style="list-style-type: none"> • 15:30 Registration • 16:00 Arrival of HRH Princess Astrid and the Ministers • 16:02 Welcome & kickoff by Minister President of Flanders, Jan Jambon • 16:07 Introduction into the topic & Speakers by John Baekelmans, - FIT • 16:12 Ryan Steinberger - 20 min presentation on Data Driven Healthcare Excellence @ Pfizer • 16:32 Varun Ramdevan - 20 min presentation on Data Driven Healthcare Excellence @ J&J • 16:52 Official delegation leaves • 16:55 Liesbeth Ceelen - 15 min presentation on Data Driven Healthcare Excellence @ BioLizard • 17:10 Hans Constandt - 15 min presentation on Data Driven Healthcare Excellence @ Belgian Health Data Authority • 17:25 Finishing comments – John Baekelmans • 17:30 End

Tuesday, 7 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>16:55 – 17:15 Motorcade transfer from the Harvard Club to the Sheraton New York Times Square Hotel</p> <p><i>Private time – no activities</i></p>	<p>Lead: Flanders Investment & Trade New York Venue: Biddle room, 3rd floor, Harvard Club, 35 W 44th St, New York, NY 10036 Participants (50 BE – 50 US): upon registration</p> <p>16:30 – 17:30 Transfer from the Brooklyn Navy Yard to the Sheraton New York Times Square Hotel with the minibus D11 (After Creative Ecosystems)</p> <p>17:00 – 17:30 Transfer from the Bohemian National Hall to the Sheraton New York Times Square Hotel with the bus D1 + the minibus D12 (After FINTECH EVENT & VC EVENTS)</p> <p>17:30 – 17:45 <i>Transfer on foot from the Harvard Club to the Sheraton New York Times Square</i></p>

Tuesday, 7 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>19:00 – 19:30 Motorcade from the Sheraton New York Times Square Hotel (exit 53rd street – Lobby level) to the Loeb Boathouse Central Park</p> <p style="text-align: center;">19:00 – 21:00 Belgian Official Reception</p> <ul style="list-style-type: none"> • 19:00 Arrival of the guests • 19:30 Arrival of HRH Princess Astrid and Ministers • 19:40 Welcome words by HE Jean-Arthur Régibeau, Ambassador of the Kingdom of Belgium to the United States of America • 19:45 Speech by HRH Princess Astrid, Representative of His Majesty the King <p>Lead: Consulate General Venue: The Loeb Boathouse Central Park, Park Drive North, E 72nd St, New York, NY 10021 Participants: (900) The entire delegation and the local guests – upon registration Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p> <p>TBC 21:00 – 21:20 Motorcade from the Loeb Boathouse Central Park to the Sheraton New York Times Square Hotel</p>	<p>18:15 – 18:55 Transfer from the Sheraton New York Times Square Hotel (exit 52nd street - LL level) to the Loeb Boathouse Central Park with the buses D1, D2, D3, D4, D5, D6</p> <p>21:10 – 21:35 Transfer from the Loeb Boathouse Central Park to the Sheraton New York Times Square Hotel with the buses D1, D2, D3, D4, D5, D6</p>

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>7:40 – 8:20 Motorcade from the Sheraton New York Times Square Hotel (exit 53rd street – Lobby level) to the Building Energy Exchange office</p>	<p>6:00 – 9:00 Breakfast for the guests of the Sheraton New York Times Square Hotel Venue: Park I-V, Madison I-VI, 5th floor, Sheraton New York Times Square Hotel</p> <p>6:45 – 7:30 Transfer from the Sheraton Hotel (exit 52nd street - LL level) to the Building Energy Exchange office with the bus D1 & D2 (Inspiring cities)</p> <p>7:40 – 8:00 <i>Transfer on foot from the Sheraton New York Times Square Hotel to the Flanders House (Nail it)</i></p> <p>From 8am B2B Meetings Lead: AWEX, Flanders Investment & Trade and hub.brussels Venue: New York Ballroom West and New York Ballroom East, 3rd floor, Sheraton New York Times Square Hotel</p>

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

Business delegation

8:00 – 16:00

Nail it before you scale it: Building structures and partnerships to develop a sustainable, international business model and accelerate growth (8:00– 11:15) Part 1 at Flanders House

- 8:00 Registration & Coffee
- 8:30 Opening words by HE Jan Jambon & Sorana De Roy
- 9:00 Entrepreneur panel “Learn from peers about the most significant obstacles to international growth”
- 10:00 coffee break
- 10:10 Rob Heyvaert gives powertalk and introduces the next panel
- 10:15 Investor panel “In the mind of the investor”
- 11:15 *Transfer on foot to Belcham*

(11:30- 13:00) Lunch & networking at Belcham

(13:00-16:00) Part 2 (B2B & Accenture company visit)

Lead: Flanders Investment & Trade and BELCHAM

Venues: (Part 1): Flanders House, 620 8th Avenue, 38th Floor, New York, NY 10018,

Lunch: Belcham: 530 7th Avenue, Suite 902; Part 2: on-site

Participants: (40 BE) BE & US startups entrepreneurs & investors – upon invitation

Participating Minister: HE Jan Jambon

8:00 – 8:30

Transfer from the Sheraton New York Times Square Hotel (exit 52nd street – LL level) to the United Nations (Visitors entrance) with the minivan D11 (UN)

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>8:20 – 9:00</p> <p>Opening of the Case of Two Inspiring Cities New York and Brussels : Exchange of Best Practices on the Economic Transition towards ‘Cities for the People’</p> <ul style="list-style-type: none"> • 8:20 Arrival and Welcome by HE Pascal Smet & Richard Yancey, Executive Director, BEEEX • 8:22 Transfer to the 6th floor • 8:25 Courtesy call for HRH, the Ministers and the speakers (in the Salon) <ul style="list-style-type: none"> ○ 8:30 Welcome by Richard Yancey, Executive Director, BEEEX ○ 8:31 Economic Transition - Brussels for the people by HE Pascal Smet ○ 8:34 The building Challenge, priorities for New York State by Doreen M. Harris, President and CEO of NYSEERDA ○ 8:38 Next steps for NYC by Kizzy Charles-Guzman, Executive Director, NYC Mayor’s Office of Climate and Environmental climate sustainability, environmental justice, and resiliency ○ 8:42 Closing Remarks and intro to photo opp, Richard Yancey ○ 8:44 Photo opp of HRH Princess Astrid, the Ministers and the speakers • 8:50 Visit of the exhibition of Brussels projects for HRH Princess Astrid, the Ministers and the speakers, guided by Sebastian Morano, A2M. • 8:55 Transfer to the ground floor • 9:00 Departure of the motorcade <p>Lead: hub.brussels in collaboration with BEEEX, New York City Mayor’s Office of Sustainability & NYSEERDA Venue: Classroom, 6th floor, Building Energy Exchange office (inside the Surrogate’s Courthouse), 31 Chambers St Ste 608, New York, NY 10007 (entrance Elk Street) Participants: (150)– upon registration Participating Ministers: HE David Clarinval, HE Pascal Smet</p>	<p>8:30 –14:00 (Registration at 7:30)</p> <p>The Case of Two Inspiring Cities New York and Brussels : Exchange of Best Practices on the Economic Transition towards ‘Cities for the People’</p> <ul style="list-style-type: none"> • 7:30 Security check & registration (lobby) Coffee and breakfast (6th floor) • 8:30 Opening in presence of HRH Princess Astrid <ul style="list-style-type: none"> ○ 8:30 Welcome by Richard Yancey, Executive Director, BEEEX ○ 8:31 Economic Transition - Brussels for the people by HE Pascal Smet ○ 8:34 The building Challenge, priorities for New York State by Doreen M. Harris, President and CEO of NYSEERDA ○ 8:38 Next steps for NYC by Kizzy Charles-Guzman, Executive Director, NYC Mayor’s Office of Climate and Environmental climate sustainability, environmental justice, and resiliency ○ 8:42 Closing Remarks and intro to photo opp, Richard Yancey ○ 8:44 Photo opp of HRH Princess Astrid, the Ministers and the speakers • 8:50 Introduction to the panels • 9:30 <u>Panel 1</u> INCLUSIVITY IN THE ECONOMIC TRANSITION / STRATEGIES FOR URBAN GREEN MOBILITY / AGRICULTURE IN THE BUILT ENVIRONMENT / SUSTAINABLE LOW CARBON RETROFITTING • 11:00 Coffee break • 11:20 <u>Panel 2</u> INNOVATIVE BUSINESS APPROACHES FOR COMMUNITY ENGAGEMENT / INTELLIGENT TRANSPORTATION SYSTEMS / FOOD WASTE REDUCTION / SHIFTING FROM SUSTAINABILITY TO REGENERATION • 12:30 Conclusions of the panels • 12:30 Lunch & roundtables with experts <p>Lead: hub.brussels in collaboration with BEEEX, New York City Mayor’s Office of Sustainability & NYSEERDA Venue: Classroom, 6th floor, Building Energy Exchange office (inside the Surrogate’s Courthouse), 31 Chambers St Ste 608, New York, NY 10007</p>

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

Business delegation

8:30 – 8:45

Transfer on foot from the Sheraton New York Times Square Hotel to the Marriott Marquis Hotel (Food workshop)

8:45 – 17:00

Belgian American Trade in Food and Drinks

(8:45 – 11:00) Workshop – “The ins and outs of the US Food & Drink Market”

- Arrival and welcome with a light breakfast
- Welcome to the members of the official delegation and participants
- The state of the U.S. specialty food and drink market
- Prerequisites and fact checking for Belgian food exporters
- Market & current trends, best performing categories and the USA consumer & landscape challenges by a large food company and a US retailer
- Role, importance of and need for an importer – an agent – a distributor
- Do's and don'ts and testimonies by food and drinks key players on the US market
- Q&A, final remarks & closure

Lead: AWEX in collaboration with FIT and hub.brussels and FEVIA & VLAM

Venue: Room Odets, 4th Floor Marriott Marquis, 1535 Broadway New York 10036

Participants (max 40-50 pax) Belgian F&B companies– upon registration

[11:00 – 11:20 Transfer on foot from the Marriott Marquis to the Aliz Hotel](#)

(11:30 - 13:30) Tasting Event – A taste of Belgium

Lead: Flanders Investment & Trade, FEVIA & VLAM

Venue: 40st floor, Aliz Hotel, 310 West 40th Street, New York, NY, 10018,

Participants: Restricted official delegation & selected companies - upon selection

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>9:00 – 9:30 Motorcade from the Building Energy Exchange office to the United Nations HQ (secretariat entrance)</p> <p>9:30 – 10:00 Opening of the seminar United Nations Opportunities in Operational Logistical Support</p> <ul style="list-style-type: none"> • 9:30 Arrival and welcome by Atul Khare, Under-Secretary-General for Operational Support at United Nations and Ambassador Philippe Kridelka, Permanent Representative of Belgium to the United Nations • 9:30 Transfer to the conference room on the 27th floor • 9:35 Arrival, Welcome & Opening of the seminar by Atul Khare, Under-Secretary-General for Operational Support followed by an Introduction of the Department of Operational Support, Christian Saunders, Assistant Secretary-General for Supply Chain Management • 9:41 Kick off of the business Seminar by HE Willy Borsus • 9:46 Introduction of the Belgian Business Delegation and current collaborations with UN/Unicef by Jacques Vandermeiren, CEO Port of Antwerp & Laurent Jossart, CEO Liege Airport • 10:00 HRH & the Ministers leave proceed to the Meet & Greet <p>Lead: AWEX in collaboration Flanders Investment & Trade and hub.brussels Venue: room : 2727, 27th floor, United Nations Headquarters, 405 East 42nd Street – New York, NY 10017 Participants : Restricted Official delegation & selected companies Participating Ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet</p>	<p><u>(13:30 -17:00) B2B's for Belgian Food companies</u> Lead: AWEX, Flanders Investment & Trade and hub.brussels Venue: Aliz room, ground floor, Aliz Hotel Participants: (50) Belgian F&B companies & US – upon registration</p> <p>9:10 – 10:00 Transfer from the Building Energy Exchange office to the Sheraton New York Times Square Hotel from selected officials with the minivan O2</p> <p>9:30 – 11:35 (Registration at 8:30) United Nations Opportunities in Operational Logistical Support <u>Part 1: Opening of the Seminar (9:30 – 10:00)</u></p> <ul style="list-style-type: none"> • 8:30 Arrival via the security check at the Visitor center entrance and transfer to the 2727 Room on the 27th Floor • 9:30 Transfer to the conference room on the 27th floor • 9:35 Arrival, Welcome & Opening of the seminar by Atul Khare, Under-Secretary-General for Operational Support followed by an Introduction of the Department of Operational Support, Christian Saunders, Assistant Secretary-General for Supply Chain Management • 9:41 Kick off of the business Seminar by HE Willy Borsus • 9:46 Introduction of the Belgian Business Delegation and current collaborations with UN/Unicef by Jacques Vandermeiren, CEO Port of Antwerp & Laurent Jossart, CEO Liege Airport • 10:00 Official delegation leaves <p><u>Part 2: Seminar (10:00 – 11:35)</u></p> <ul style="list-style-type: none"> • Presentation of the UN, UNICEF and Belgian participants • Presentation of UN priorities and procedures in the field of logistics by DOS (Department of Operational Support) , EOS (Enabling and Outreach Service) and Procurement Division • Presentation of UNICEF priorities

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>10:00 – 10:15</p> <p>Meet & Greet with Friends of Belgium of the UN</p> <p>Lead: AWEX & Permanent Mission of Belgium to the UN Venue: 2725, 27th floor, United Nations Headquarters, 405 East 42nd Street, New York, NY 10017 Participants : Very Restricted Official delegation Participating Ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet</p> <p>10:20 – 10:35</p> <p>Transfer from the United Nations Headquarters to the Sheraton New York Times Square for HE Willy Borsus & HE Pascal Smet & selected officials with the M2 and the minivan O1</p> <p>10:25-10:40</p> <p>Meeting with Mrs Ilene Cohn, Acting Director of United Nations Mine Action Service (UNMAS)</p> <p>Lead: Permanent Mission of Belgium to the UN Venue: 15th floor, United Nations Headquarters, 405 East 42nd Street, New York, NY 10017 Participants: HRH Princess Astrid and HE David Clarinval</p>	<ul style="list-style-type: none"> • Q&A • Wrapping up by the Ambassador Philippe Kridelka, Permanent Representative of Belgium to the United Nations and the Belgian Trade Commissioner (representing Awex/FIT/HUB-BRU) • B2B conversations • 11:35 End <p>Lead: AWEX in collaboration Flanders Investment & Trade and hub.brussels Venue: 2727, 27th floor, United Nations Headquarters, 405 East 42nd Street – New York, NY 10017 Participants : Restricted Official delegation & selected companies</p> <p>10:15 – 10:35</p> <p>Transfer from the United Nations Headquarters to the Sheraton New York Times Square for selected businessmen with the PRESS minibus</p>

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>10:40 – 10:55 Motorcade from the United Nations Headquarters to the Sheraton New York Times Square</p> <p>11:45 – 13:15 FEB B2G luncheon</p> <ul style="list-style-type: none"> • 11:45 Arrival of HRH Princess Astrid & the Ministers welcome by Pieter Timmermans & Arun Venkataram, Assistant Secretary of Commerce. • 11:50 Words of welcome by Pieter Timmermans & Speech by HE David Clarinval • 12:00 Starter + main course are served • 12:35 Key note speech by Mr Arun Venkataram, Assistant Secretary of Commerce. for Global Markets, and Director General of the U.S. and Foreign Commercial Service Global Markets • 13:00 Dessert is served – Concluding remarks by HE Stavros Lambrinidis, Ambassador of the European Union to the United States • 13:10 Words of appreciation by Pieter Timmermans <p>Lead: The Federation of Enterprises in Belgium (FEB) Venue: Riverside Ballroom, 3rd floor, Sheraton New York Times Square Hotel Participants: 60 BE guests - upon invitation Participating Ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet</p>	<p>11:40 – 12:15 Transfer from the United Nations Headquarters to the Sheraton New York Times Square with the minibus D11 (after UN)</p> <p>11:45 – 13:15 (registration at 11:15) FEB B2G luncheon</p> <ul style="list-style-type: none"> • 11:15 Registration of participants and welcome drink is served • 11:45 Arrival of HRH Princess Astrid & the Ministers welcome by Pieter Timmermans & Arun Venkataram, Assistant Secretary of Commerce • 11:50 Words of welcome by Pieter Timmermans & Speech by HE David Clarinval • 12:00 Starter + main course are served • 12:35 Key note speech by Mr Arun Venkataram, Assistant Secretary of Commerce. for Global Markets, and Director General of the U.S. and Foreign Commercial Service Global Markets • 13:00 Dessert is served – Concluding remarks by HE Stavros Lambrinidis, Ambassador of the European Union to the United States • 13:10 Words of appreciation by Pieter Timmermans <p>Lead: The Federation of Enterprises in Belgium (FEB) Venue: Riverside Ballroom, 3rd floor, Sheraton New York Times Square Hotel Participants: 60 BE guests - upon invitation</p>

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>13:30 – 14:00 Motorcade from the Sheraton New York Times Square Hotel (exit 53rd street – Lobby level) to the City Hall</p> <p>14:00 – 15:00 Meeting with the Mayor of New York, Eric Adams</p> <p>Participants: Very Restricted delegation (HRH Princess Astrid & the Ministers) Venue: City Hall, 260 Broadway, Manhattan, New York Participating Ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p>	<p>13:15 – 14:00 Transfer from the Sheraton New York Times Square (exit 52nd street - LL level) to the Building Energy Exchange office with the bus D1 (Sustainable Real Estate)</p> <p>14:00 – 14:45 Transfer from the Building Energy Exchange office to the Sheraton New York Times Square Hotel with the bus D1 (after Inspiring cities)</p> <p>14:25-14:45 Transfer for selected officials and businessmen from the Sheraton New York Times Square Hotel to Ernst & Young (One Manhattan West)with the minivan O1 & O2 and the minibus D11 (Showcase Sport)</p> <p>14:30 – 16:30 (registration at 14:00) Sustainable Real Estate - Shaping our future: Expanding knowledge & exchanging best practices</p> <ul style="list-style-type: none"> • 14:00 Registration • 14:30 Welcome by Isabelle Grippa, CEO, hub.brussels • 14:35 Welcome by Richard C. Yancey - Executive Director BEEEX • 14:40 Presentations by SUNSOAK DESIGN & ARCHITECTURE, TRANE, SUREAL,

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>15:00 – 15:20 Motorcade from the City Hall of New York to Ernst & Young Headquarters</p>	<p>AGC, CITIZENLAB, B2AI, ORG PERMANENT MODERNITY, A2M</p> <ul style="list-style-type: none"> • 16:00 Closing remarks by Emmanuel Malfeyt, Coordinator ecobuild.brussels • 16:05 Networking • 16.30 End <p>Lead: hub.brussels Venue: BEEEX - Building Energy Exchange - 31 Chambers St, 608 , New York, NY 10007 Participants: (100: 70 US+30 BE) University Faculty – Architecture & Engineering Departments - Architects - upon invitation</p> <p><i>15:05– 15:15</i> <i>Transfer on foot from the Sheraton New York Times Square Hotel to the Marriott Marquis Hotel (Life Sciences Roundtable)</i></p> <p>15:15– 17:00 Life Sciences Roundtable: Building Bridges and Crossing Boundaries</p> <ul style="list-style-type: none"> • 15:15 Arrival of the delegation and welcome by Essenscia • 15:30 Welcome and Kick off by Frederic Druck, Managing director of Essenscia • 15:35 Life Sciences: new trends in the Tri-States CT-NY-NJ and Pennsylvania • 15:55 Belgian Connection and success stories in Life Sciences: how to increase your network in the US • 16:35 Wrap up Roundtable: do’s and don’ts for Building Bridges and Crossing Boundaries • 16:50 Q&A <p>Lead: AWEX & WBI in collaboration with BioWin, essenscia, FIT & hub.brussels Venue: Room Odets, 4th Floor Marriott Marquis, 1535 Broadway New York 10036 Participants: 20-30 Belgian entrepreneurs in the Biotech/Medtech/Biopharma sectors –upon registration</p>

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>15:20 – 16:05</p> <p>Showcase of the Best of Belgian’ Sports Technology Solutions : FIFA United CAN/MEX/US 2026 World Cup organization</p> <ul style="list-style-type: none"> • 15:20 Arrival and welcome by Nicolas Bourdon President of Agoria S&ETC, Manu Leroy, CMO of Royal Belgian Football Association • 15:23 Transfer to the 17th floor • 15:25 Speeches by <ul style="list-style-type: none"> ○ Nicolas Bourdon, President of Agoria S&ETC CMO of EVS ○ Manu Leroy, CMO of Royal Belgian Football Association • 15:35 Video message by Roberto Martinez, Coach of Belgium National Team Red Devils • 15:40 Speech by HE Jan Jambon, Minister-President of Flanders • 15:45 Showcase of the Best of Belgium Sports Technology (movie) • 15:50 Interview of Mr Oscar Sanchez, Director, Concacaf by Ken Kershbaumer, Chier Editor, Sport Video Group • 16:00 Group photo with HRH, the Ministers and the speakers • 16:03 Transfer to the ground floor • 16:05 Departure of the motorcade <p>Lead: Agoria Sport & Technology Club & Flanders Investment & Trade Venue: Ernst & Young HQ, 17th floor, One Manhattan West, 395, 33rd street, New York, NY 10001 Participants: Official delegation & business delegation upon registration Participating Ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p> <p>16:05 – 16:25 Motorcade from Ernst & Young Headquarters to the Sheraton New York Times Square</p>	<p>15:20 – 16:05 (registration at 14:45)</p> <p>Showcase of the Best of Belgian’ Sports Technology Solutions : FIFA United CAN/MEX/US 2026 World Cup organization</p> <ul style="list-style-type: none"> • 14:45 Registration • 15:25 Speeches by <ul style="list-style-type: none"> ○ Nicolas Bourdon, President of Agoria S&ETC CMO of EVS ○ Manu Leroy, CMO of Royal Belgian Football Association • 15:35 Video message by Roberto Martinez, Coach of Belgium National Team Red Devils • 15:40 Speech by HE Jan Jambon, Minister-President of Flanders • 15:45 Showcase of the Best of Belgium Sports Technology (movie) • 15:50 Interview of Mr Oscar Sanchez, Director, Concacaf by Ken Kershbaumer, Chier Editor, Sport Video Group • 16:05 Departure of the official delegation <p>Lead: Agoria Sport & Technology Club & FIT Venue: 17th floor, Ernst & Young HQ, One Manhattan West, 395, 33rd street, New York, NY 10001 Participants: Official delegation & business delegation upon registration</p> <p>16:10 – 16:35 Transfer of the businessmen from Ernst & Young Headquarters to the Sheraton New York Times Square with the minibus D11 (after showcase sport)</p>

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

Business delegation

16:30 – 17:00

Transfer from the Sheraton New York Times Square (exit 52nd street – LL level) to Luminary with the bus D2 (Female Entrepreneurship)

16:30 – 17:15

Transfer from the Building Energy Exchange office to the Sheraton New York Times Square Hotel to with the bus D1 (after sustainable real estate)

16:30 – 17:00

Transfer from the Building Energy Exchange office to Luminary with the minibus D12 (After Female entrepreneurship)

17:00 – 17:15

Transfer on foot from the Marriott Marquis Hotel to Luminary (Female entrepreneurship)

17:00-17:20

Transfer on foot from Aliz Hotel to Luminary ((Female entrepreneurship)

17:00 – 17:15

Transfer on foot from the Marriott Marquis Hotel to the Sheraton Times Square Hotel (afterLife Sciences Roundtable)

17:00 – 17:20

Transfer on foot from Aliz Hotel to the Sheraton (after Food B2B)

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>17:00 – 18:00</p> <p>Signing ceremony followed by a networking drink</p> <p>17:00 Arrival of HRH Princess Astrid and Ministers 17:25 Photo opportunity 17:30 Networking drink</p> <p>Lead: Belgian Foreign Trade Agency Venue: New York Ballroom East, 3rd floor, Sheraton New York Times Square Hotel Participants: (max 325) Official delegation, Signees & their guests Participating Ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p>	<p>17:00 – 18:00 (registration at 16:30)</p> <p>Signing ceremony followed by a networking drink</p> <p>17:00 Arrival of HRH Princess Astrid and Ministers 17:25 Photo opportunity 17:30 Networking drink</p> <p>Lead: Belgian Foreign Trade Agency Venue: New York Ballroom East, 3rd floor, Sheraton New York Times Square Hotel Participants: (max 325) Official delegation, Signees & their guests</p> <p>17:00 – 18:45</p> <p>Springboard to Global Female Entrepreneurship – Women in Tech</p> <ul style="list-style-type: none"> • 17:00 Arrival and registration • 17:10 Welcome words from Sarah Esmenda, Community Leader at Luminary • 17:13 Intro, Isabelle Grippa, CEO hub.brussels • 17:16 Key Note, Charlene Crespel, COO Be.Central on Women in Tech in Brussels and role of Be.Central, digital campus • 17:22 Key note from Lisa Morales-Hellebo on Female entrepreneurship & the investment gap • 17:31 Short reaction/witness from some audience members • 17:40 Panel discussion between Brussels female CEO's and New York female CEO's - challenges and opportunities facing women entrepreneurs of diverse backgrounds in the US and Belgium • 18:00 Q&A • 18:10 Closing by HE Pascal Smet • 18:15 Networking

Wednesday, 8 June 2022, New York

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

Business delegation

Lead: hub.brussels
Venue: Luminary, 1204 Broadway - New York, NY 10001
Participants (75 50% BE 50%US): Women entrepreneurs from the delegation, key female stakeholders of the entrepreneurship ecosystem in New York and Belgium. upon invitation
Participating Minister: HE Pascal Smet

18:45 – 19:15

Transfer from Luminary to the Sheraton New York Times Square with the minibus D12 (After Female Entrepreneurship)

Thursday, 9 June 2022, New York – Rhode Island

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
	<p>6:00 – 18:00</p> <p>Rhode Island Food & Innovation Tour</p> <p>6:00 – 10:00 Transfer from the Sheraton New York Times Square Hotel (exit 52nd street – LL level) to Rhode Island with the bus FOOD TOUR</p> <p>10:30-12:30 Round table “Rhode Island as gateway to US F&B market” and Johnson & Wales food innovation programme (8 Abbott Park Pl, Providence, RI 02903)</p> <ul style="list-style-type: none"> • Round table “Rhode Island as gateway to US F&B market” <ul style="list-style-type: none"> ○ Introduction of Rhode Island’s unique food ecosystem and business-friendly incentives by Rhode Island Commerce Corporation. ○ Meeting Ahold Delhaize and local food entrepreneurs • Johnson & Wales University food innovation program <ul style="list-style-type: none"> ○ Lunch prepared by J&W’s chefs in training. ○ Introduction to the university’s academic and research programs with College of Food Innovation and Technology. ○ Visit J&W’s Food Innovation and Design lab (FIDL) to meet students and faculty doing research in food science and innovation. <p>12:30-13:00 Transfer</p> <p>13:00 -14:30 Retail visits</p> <ul style="list-style-type: none"> • Dave’s (food group) • Savory Grape (drinks group) <p>14:30-15:00 Transfer</p> <p>15:00-16:00 Hope & Main (691 Main St, Warren, RI 02885)</p> <ul style="list-style-type: none"> • Introduction of Hope & Main culinary incubator • Tour of production facility and meeting with local producers who have scaled their business to regional and national markets. <p>16:00-18:00 Transfer Rhode Island - Boston</p> <p>Lead: Fevia, US Embassy in Belgium (Commercial Dpt), State of Rhode Island, and supported by Flanders Investment & trade, AWEX & hub.brussels</p> <p>Participants: Belgian Food & drinks companies – upon registration</p>

Thursday, 9 June 2022, New York - Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
	<p>6:00 – 9:00 Breakfast for the guests of the Sheraton New York Times Square Hotel Venue: Park I-V, Madison I-VI, 5th floor, Sheraton New York Times Square Hotel</p> <p>6:30 – 8:30 Transfer from the Sheraton New York Times Square Hotel (exit 53rd street – Lobby level) to Pratt & Whitney HQ for HE David Clarinval & HE Willy Borsus & selected participants with the minivans MWB, FA & AWEX</p> <p>7:00 – 11:45 Transfer from the Sheraton New York Times Square Hotel (exit 52nd street – LL level) to the Sheraton Hotel (Boston) with the buses Sheraton 1, Sheraton 2</p> <p>7:00 – 11:45 Transfer from the Sheraton New York Times Square Hotel (exit 52nd street – LL level) to the Westin(Boston) with the buses Westin 3, Westin 4, Westin 5</p> <p>7:15 – 8:00 Transfer from the Sheraton New York Times Square Hotel (exit 52nd street – LL level)to BEEEX for selected participants with the minibus D12 (Breakfast Common pitfalls)</p>

Thursday, 9 June 2022, New York - Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>8:00 –12:00</p> <p>Motorcade from the Sheraton New York Times Square (exit 53rd street – Lobby level) to the Westin Copley Place Hotel (Boston) for HRH Princess Astrid, HE Jan Jambon, HE Pascal Smet and restricted official delegation</p>	<p>8:00 – 10:30</p> <p>Breakfast session: Common pitfalls in retrofitting high rise buildings - Lessons learned from over a decade of energy-efficient building in Brussels</p> <ul style="list-style-type: none"> • 8:00 Registration and breakfast • 8:30 Empire Building Challenge by Michael Reed, Team Lead, Advanced Efficiency Solutions – NYSERDA • 8:35 Brussels builds greener by Emmanuel Malfeyt - ecobuild.brussels • 8:40 Round of presentations: Simplify : Less is more • 9.00 Q&A • 9:20 Round of presentations: Be ambitious : Yes we can! • 9.50 Q&A • 10:20 Closing remarks by Greg Hale, Senior Advisor, Energy Efficiency Markets & Finance, NYSERDA • 10.25 End of seminar and networking over coffee <p>Lead: hub.brussels and eco.build Venue: Building Energy Exchange office, 31 Chambers St Ste 608, NY 10007 Participants (max 50 : 20 BE + 30 US):–upon invitation</p> <p>8:30 – 10:00</p> <p>Visit to Pratt & Whitney headquarters & contract signing for HE David Clarinval & HE Willy Borsus</p> <ul style="list-style-type: none"> • 8.30 Arrival of the delegation and welcome by Pratt & Whitney President • 8.40 Greeting and introduction • 8.50 Belgian industry Overview • 9.05 RTX/P&W Overview • 9.20 TBC LOI signature +F135 ESI Update & Discussion on potential opportunities for Belgian Industries • 9.45 Group picture in front of engine

Thursday, 9 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>TBC 12:00</p> <p>Check-in of HRH Princess Astrid, HE Jan Jambon & HE Pascal Smet at Westin Copley Place Hotel</p> <p>Address: 10 Huntington Ave, Boston, MA 02116</p>	<ul style="list-style-type: none"> • 10:00 Departure of HE David Clarinval & HE Willy Borsus Lead: AWEX Venue: Pratt & Whitney HQ, 400 Main street, East Hartford, CT 06118, Connecticut Participants: HE David Clarinval & HE Willy Borsus 10:00 –12:15 Transfer from Pratt & Whitney headquarters (Hartford) to One Broadway (N-SIDE) for HE David Clarinval & HE Willy Borsus & selected officials & businessmen with the minivans MWB, FA & AWEX 10:45 – 14:45 Transfer from BEEEX (New York) to the Westin Copley Place Hotel (Boston) for selected participants with the Minivan HUB 2 11:45 Arrival of the passengers of the buses at the Westin Copley Place Hotel and the Sheraton Boston Hotel: check-in if the rooms are available (standard check-in time: 15:00) 11:50 – 12:15 Transfer from the Westin Copley Place to One Broadway with the bus D1(N-SIDE) 11:55 – 12:15 Transfer from the Sheraton to One Broadway with the bus D2 (N-SIDE)

The secretariat of the mission is located in the Mastiff room on the 7th floor of the Westin Copley Place Hotel and operational from 9 to 10 June.

Thursday, 9 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

Business delegation

12:15 - 13:30

Meet & Greet & Walking lunch with the Belgian deeptech scale-up N-SIDE, the clinical supply chain command center for US pharma & biotech companies

- 12:15 Welcome of the business delegation
- 12:35 Arrival of HE David Clarinval & HE Willy Borsus
- 12:40 Welcome by Arnaud Merlet, CEO, N-SIDE
- 12:45 Presentation by Sébastien Coppe, Life Sciences Director, N-SIDE and by C-level executive from a top 10 pharma companies in R&D
- 13:00 Departure of the Ministers & the participants registered to the State of Play with MIT
- 13:05 Meet & Greet and with a walking lunch (Venture café and Patio)
- 13:30 Departure of the bus D1 or transfer on foot for the participants attending Takeda
- 14:00 End

Lead: AWEX in collaboration with N-Side

Venue: Havana room, One Broadway, 5th Floor, Kendall Square , Cambridge, MA 02142

Participants: (80) Official delegation & selected business & academics (50)– upon registration

Participating Ministers: HE David Clarinval & HE Willy Borsus

13:00 -13:30

Transfer from the Westin Copley Place (Level 1) to the MIT with the bus D3 (State of play with MIT)

Thursday, 9 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>13:15-13:30 Motorcade from the Westin Copley Place to the Massachusetts State House</p> <p>13:30 – 14:10 Meeting with Charlie Baker, Governor of Massachusetts</p> <ul style="list-style-type: none"> • 13:30 Arrival and welcome by Mark Sullivan, Executive Director of the Massachusetts office • 13:32 Transfer to the governor’s ceremonial office • 13:34 Welcome by the Governor Charlie Baker & photo opportunities • 13:35 Start of the meeting • 14:02 Gift exchange and photo opportunity • 14:07 Transfer to ground floor • 14:10 Departure of the motorcade <p>Lead: Consulate General Venue: Governor’s ceremonial office, 3rd floor, Massachusetts State House, (back entrance via Hancock street), Boston, MA 02133 Participants: Very restricted delegation (1+4) Participating Ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p>	<p>13:00 – 17:00 B2B Meetings Lead: AWEX, Flanders Investment & Trade and hub.brussels Venue: Parliament/Adams/Baltic, 7th floor, Westin Copley Place Hotel</p> <p>13:15– 13:30 Transfer from One Broadway to the MIT Building 4 with the minivan FA (State of Play with MIT)</p> <p>13:30 – 15:00 The State of Play with MIT</p> <ul style="list-style-type: none"> • 13:30 Welcome by Maxime Van Cauter (Attaché de Liaison Scientifique WBI), Prof. Cathy Culot (MIT), Anne Deconinck (Honorary Consul of Belgium in New England) Welcome – History and Economic Impact of MIT – presentation by MIT staff • 13:40 Introduction by Pascale Delcomminette • 13:45 Welcome – History and Economic Impact of MIT – presentation by Assoc. Provost Richard Lester • 13:55 Presentation + q&a (15min) – Milena Janjevic (Urban Logistics) • 14:10 Presentation + q&a (15min) – Pierre Lermusiaux (Ocean Science) • 14:25 Presentation + q&a (15min) – Michel Goemans (Mathematics) • 14:40 Presentation + q&a (15 min) – Julien de Wit (Planetary Science) • 14:55 Conclusion by Julien de Wit (Planetary Science) • 15:00 End <p>Lead: AWEX-WBI Venue: Pappalardo Room 4-349, Building 4, MIT, 77 Massachusetts Ave, Cambridge, MA 02139 (Via Vassart street) Participants: (tbc 70) Restricted official delegation & selected delegation members</p>

Thursday, 9 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>14:10 – 14:30 Motorcade from the Massachusetts State House to Takeda</p> <p>14:30 – 15:05 Takeda R&D visit</p> <ul style="list-style-type: none"> • 14:30 Arrival of the delegation and welcome by Giles Platford, President of Europe & Canada Business Unit for Takeda, Kristina Allikmets, Senior Vice President, Head of R&D, Plasma-Derived Therapies Business Unit, Geoffrey Pot, General Manager Operations Takeda Lessines • 14:32 Transfer to the meeting room on 12th floor 	<p>13:30 – 13:55 Transfer from One Broadway to the Westin Copley Place Hotel with the bus D1 (After N-SIDE)</p> <p>13:40 – 14:00 Transfer from the Westin Copley Place (Level 1) to Takeda with the minibuses O1, O2 and the bus D2</p> <p><i>13:50 – 13:55 Transfer on foot from One Broadway to Takeda (Takeda)</i></p> <p><i>14:00 – 14:15 Transfer on foot from One Broadway to the MIT Samberg Conference Center (Data Governance)</i></p> <p>14:05– 14:30 Transfer from the Westin Copley Place (Level 1) to the MIT Samberg Conference Center with the bus D1 (Data Governance)</p> <p>14:30 – 15:10 (registration at 14:00) Takeda R&D visit</p> <ul style="list-style-type: none"> • 14:00 Transfer to the meeting room • 14:30 Arrival of HRH Princess Astrid and the Ministers

Thursday, 9 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

- 14:36 Giles Platford, President of Europe & Canada Business Unit for Takeda – The Value of Plasma Derived Therapies
- 14:44 Kristina Allikmets, Senior Vice President, Head of R&D, Plasma-Derived Therapies – Pushing the boundaries of Science to bring transformative, life-changing treatments to patients who need them
- 14:52 Geoffrey Pot, General Manager Operations Takeda Lessines – The future of biomanufacturing excellence. The case of Takeda Lessines
- 15:00 Transfer to the ground floor
- 15:05 Departure of the motorcade

Lead: Takeda and AWEX

Venue: rooms 12.401,12.402, 12.403, 12th floor Takeda, 500 Kendall Street, Cambridge, Boston (entrance via Athenaeum street)

Participants: (70 BE + 20 US) Official delegation & Business & academic delegations – upon registration

Participating Ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet

Business delegation

- 14:36 Giles Platford, , President of Europe & Canada Business Unit for Takeda – The Value of Plasma Derived Therapies
- 14:44 Kristina Allikmets, Senior Vice President, Head of R&D, Plasma-Derived Therapies – Pushing the boundaries of Science to bring transformative, life-changing treatments to patients who need them
- 14:52 Geoffrey Pot, General Manager Operations Takeda Lessines – The future of biomanufacturing excellence. The case of Takeda Lessines
- 15:05 End -Transfer to the ground floor

Lead: Takeda and AWEX

Venue: rooms 12.401,12.402, 12.403, 12th floor, Takeda, 500 Kendall street, Cambridge, Boston (entrance via Athenaeum street)

Participants: (70 BE + 20 US) Official delegation & Business & academic delegations – upon registration

14:30 – 16:30

Executive Roundtable on Data Governance “The battle for tech dominance : can a decentralized web restore the global balance ?”

- 14:30 Registration & snacks
- 15:00 Welcome word by Mr. Horacio Caperan , Executive Director External Affairs, MIT Joint Program on the Science & Policy of Global Change
- 15:05 Welcome speech by HE Jan Jambon
- 15:10 Key note speech
- 15:30 Panel debate moderated FIT Science & Technology Counselor Wim Sohier
 - John Bruce, CEO, Inrupt Inc
 - Prof. Ruben Verborgh - IDLab – Ghent University - IMEC
 - Dr. Bruce Schneier - Harvard Kennedy school of Government – Fellow
 - Dr. Adam Schlosser – Dep. Director for Research - MIT Joint Program Science & Policy of Global Change

Thursday, 9 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

Business delegation

15:05 – 15:20

Motorcade from Takeda to the MIT

15:20 – 16:15

High level conversation with the MIT “A New Era of EU/US Scientific Collaboration”

- 15:20 Arrival of HRH Princess Astrid and the Ministers welcome at the car by Associate Provost for International Activities Richard Lester and Ambassador Leo Peeters, Director for Economic Diplomacy, FPS Foreign Affairs (in front of the building 13)
- 15:21 Transfer to the Pappalardo Room (building 4, 3st floor)
- 15:25 The meeting starts

- 16:30 End

Lead: Flanders Investment & Trade New York

Venue: MIT, Chang Building E52, 6th floor, MIT Samberg Conference Center, 50 Memorial Drive, Cambridge, MA 02142

Participants: (max 160) Official, Business & academic delegations – upon registration

Participating Minister: HE Jan Jambon

15:15 – 15:25

Transfer from Takeda to MIT for selected officials & academics with the minivan O2 (Georges Lemaître)

15:10 – 15:35

Transfer from Takeda to the Westin Copley Place Hotel with the bus D2 (after Takeda)

15:15- 15:25

Transfer on foot from Takeda to CIC (Venture Capital)

15:20 – 16:15

High level conversation with the MIT “A New Era of EU/US Scientific Collaboration”

- 15:25 The meeting starts
- 16:15 The VIP delegation proceeds to the hallway for the tribute to Georges Lemaître

Lead: FPS Foreign Affairs (B3)

Participants : (20) restricted official & academic delegations

Thursday, 9 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

- 16:15 The VIP delegation proceeds to the hallway for the tribute to Georges Lemaître

Lead: FPS Foreign Affairs (B3)

Venue: Pappalardo Room 4-349, Building 4, Department of Physics, Massachusetts Institute of Technology (MIT), entrance via Vassart Street, building 13, Cambridge, MA 02139

Participants : (20) restricted official delegation & selected Rectors & vice-rectors - upon selection

Participating Ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet

Business delegation

Venue: Pappalardo Room 4-349, Building 4, Department of Physics, Massachusetts Institute of Technology (MIT), entrance via Vassart Street, building 13, Cambridge, MA 02139

15:30 – 16:00

Transfer from the Westin Copley Place (Level 1) to the MIT with the minivan D11 (Georges Lemaître)

15:45 -16:10

Transfer from the Westin Copley Place (Level 1) to CIC Cambridge with the bus D2 (Venture Capital)

15:45 – 16:15

Transfer from the Westin Copley Place (Level 1) to Greentown labs with the bus D4 (Offshore wind)

16:10 – 19:00

**Learn, Network and Pitch for Venture Capital Investment in the USA:
Focus On Life Sciences**

- 16:10 Arrival and registration
- 16.30 Arrival of local VC's
- 16:40 Welcome words by Isabelle Grippa, CEO of hub.brussels

Thursday, 9 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>16:15 – 16:30</p> <p>Opening of the Tribute to Prof. Georges Lemaître, formulator of the Big Bang Theory</p> <ul style="list-style-type: none"> • 16:15 L. Rafael Reif, President of the MIT welcomes HRH Princess Astrid • 16:17 Introduction by HE Willy Borsus • 16:23 Unveiling by HRH Princess Astrid of a frame featuring Georges Lemaître & photo opp • 16:25 Official delegation leaves • 16:30 Departure of the motorcade <p>Lead: AWEX-WBI</p> <p>Venue: Hallway next to the Pappalardo Room 4-349, Building 4, 3rd floor, Department of Physics, Massachusetts Institute of Technology (MIT), entrance via Vassart Street, building 13, Cambridge, MA 02139</p>	<ul style="list-style-type: none"> • 16:45 Presentation of CIC • 16:55 Short round of presentation of Belgian VC's: The Club Deal, Theodorus Investment Funds, 50°NORTH VENTURE, FPIM/SFPI, Investsud - AWEX • 17:05 Local expert speaker on Venture Capital sciences, trends/Boston, Mr. Karl Hess, Managing Partner Outcome Capital • 17:10 Witness account from Mr. Michel Detheux, President and CEO, Iteos Therapeutics, Cancer Immunotherapies – Witness on successful funding in the US • 17:20 10 Pitches (5 min each & 3 min Q&A) • 18:36 Closing words by HE Pascal Smet • 18:40 Networking drink & buffet • 19:00 End <p>Lead: hub.brussels New York in collaboration with NUMA</p> <p>Venue: Room Mosaic, 3rd floor, CIC Cambridge, 245 Main Street, Cambridge MA 02142</p> <p>Participants: (25 US + 25 BE) Belgian & American VCs—upon invitation (selection)</p> <p>Participating Ministers: HE Pascal Smet and HE Willy Borsus</p> <p>16:15 – 17:10</p> <p>Tribute to Prof. Georges Lemaître, formulator of the Big Bang Theory</p> <ul style="list-style-type: none"> • 16:17 Introduction by HE Willy Borsus • 16:23 Unveiling by HRH Princess Astrid of a frame featuring Georges Lemaître & photo opp (hallway) • 16:25 Departure of the official delegation. The participants proceed to the Pappalardo room • 16:30 Presentation by Professor Peter Fisher • 16:40 Presentation by Luc Sels (KU Leuven) • 16:55 Presentation & Conclusions by Jean-Christophe Renaud (UCLouvain) • 17:10 End <p>Lead: AWEX-WBI</p>

Thursday, 9 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>Participants : (40) Restricted official delegation & selected academics Participating Ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet</p> <p>16:30 – 16:45 Motorcade from the MIT to Greentown Labs</p> <p>16:45 – 17:30 Massachusetts – Belgium, joining forces in developing offshore wind energy</p> <ul style="list-style-type: none"> • 16:45 Arrival and welcomed by TBC Governor Baker, TBC HE Jan Jambon and Ryan Dings, Chief Operating Officer of Greentown Labs. • 16:46 Meet & Greet for HRH Princess Astrid, the Ministers with Governor Baker, Beth Card, Secretary of Energy and Environmental Affairs, Klaus Moeller, CEO of Vineyard Wind & Luc Vandenbulcke, CEO of DEME (in the Training room) • 16:55 Opening of the Plenary Session <ul style="list-style-type: none"> ○ Welcome by Ryan Dings, Chief Operating Officer of Greentown Labs and Ralph Moreau, Science & Technology Counselor - Climate Tech of FIT ○ Speech by Governor Baker ○ Speech by HE Jan Jambon ○ Keynote Speech by Klaus Moeller, CEO of Vineyard Wind 	<p>Venue: Pappalardo Room 4-349, 3rd floor, Building 4, Department of Physics, MIT, 77 Massachusetts Ave, Cambridge, MA 02139 Participants: (40) Restricted official delegation & selected academics – upon invitation</p> <p>16:30 – 16:45 Transfer from the MIT Samberg Conference Center to Greentownlabs with the minibus D11 (after Data Governance)</p> <p>16:35 – 17:05 Transfer from the MIT Samberg Conference Center to the Westin Copley Place with the bus D1 (after Data Governance)</p> <p>16:45 – 18:40 (Registration starts at 16:15) Massachusetts – Belgium, joining forces in developing offshore wind energy</p> <ul style="list-style-type: none"> • 16:15 Registration & Welcome drink • 16:55 Opening of the Plenary Session <ul style="list-style-type: none"> ○ Welcome by Ryan Dings, Chief Operating Officer of Greentown Labs and Ralph Moreau, Science & Technology Counselor - Climate Tech of FIT ○ Speech by Governor Baker ○ Speech by HE Jan Jambon ○ Keynote Speech by Klaus Moeller, CEO of Vineyard Wind, • 17:20 Witnessing of contract milestone signing(s) • 17:30 Departure of the VIP delegation & Panel debate

Thursday, 9 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<ul style="list-style-type: none"> • 17:20 Witnessing of contract milestone signing(s) • 17:30 Departure of the motorcade <p>Lead: Flanders Investment & Trade New York Venue: Towngreen, Greentown Labs ,444 Somerville Ave, Somerville, MA 02143 Participants: – Upon registration Participating Ministers: HE David Clarinval, HE Jan Jambon</p> <p>17:30 – 17:55 Motorcade from Greentown Labs to the Westin Copley Place Hotel</p> <p><i>Private time- no activities</i></p>	<ul style="list-style-type: none"> • 18:10 Networking reception • 18:40 Departure of the participants going to the Evening of the Museum reception <p>Lead: Flanders Investment & Trade New York Venue: Towngreen, Greentown Labs ,444 Somerville Ave, Somerville, MA 02143 Participants: – Upon registration</p> <p>17:15 – 17:45 Transfer from the MIT to the Westin Copley Place with the bus D3 (after Georges Lemaître)</p> <p>18:45 – 19:15 Transfer from Greentown labs to the Museum of Fine Arts with the bus D4 (after offshore wind event)</p> <p>18:50 – 18:55 (shuttle buses) Transfer from the Westin Copley Place Hotel (Level 1) to the Museum of Fine Arts with the buses D1, D3</p> <p>18:50 – 18:55 (Shuttle buses) Transfer from the Sheraton Hotel (Main Lobby, Dalton street 39) to the Museum of Fine Arts with the buses D5 & D6</p>

Thursday, 9 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>19:25 – 19:30 Motorcade from the Westin Copley Place Hotel to the Museum of Fine Arts</p> <p>19:30 – 22:00 (registration at 19:00) Evening in the Museum of Fine Arts Boston</p> <ul style="list-style-type: none"> • 19:00 Arrival of the guests, welcome drinks are served • 19:30 Arrival of HRH Princess Astrid & the Belgian Ministers. Welcome by HE Jan Jambon and Matthew Teitelbaum, Director of the MFA • 19:32 Vip delegation proceeds to the New American Café • 19:35 Welcome speech by Matthew Teitelbaum, Director of the Museum of Fine Arts • 19:40 Speech by HE Jan Jambon, Minister-president Government of Flanders • 19:50 Privatized guided tour of the new galleries Dutch & Flemish Art (for selected officials and US VIPs) • 20:15 End of guided tour, opening of the buffets. Netherlandish art galleries are open to all the guests <p>Lead: Flanders Investment & Trade New York Venue: Museum of Fine Arts (MFA), Fenway entrance, 160 Fenway road, Boston, MA 02115 Participants: (700) the entire Belgian delegation – upon registration Participating Ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p> <p>TBC Motorcade from the Museum of Fine Arts to the Westin Copley Place Hotel</p>	<p>19:00 – 19:15 Transfer from the CIC Cambridge to the Museum of Fine Arts with the bus D2 (After Venture Capital)</p> <p>As from 21:45 Transfer from the Museum of Fine Arts to the Westin Copley Place Hotel with the buses D1, D3</p> <p>As from 21:45 Transfer from the Museum of Fine Arts to the Sheraton Boston Hotel with the buses D5 & D6</p>

Friday, 10 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation	
<p>7:45 – 8:45</p> <p>Success Stories Breakfast</p> <ul style="list-style-type: none"> • 7:45 Arrival of HRH Princess Astrid & the Ministers, welcomed by Pieter Timmermans, CEO of FEB • 7:52 Words of Welcome by Pieter Timmermans • 7:55 Testimonial by each invited Belgian business leader (8x max. 4 minutes) • 8:35 Conclusions by Pieter Timmermans • 8:40 Group picture <p>Lead: Federation of Enterprises in Belgium Venue: Essex North, 3rd floor, Westin Copley Place Hotel Participants: (30) Official delegation & selected SMEs – upon invitation Participating ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet</p>	<p>7:00 – 9:00</p> <p>Breakfast for the guests of the Westin Copley Place Hotel</p> <p>Venue: Huntington Room, Level 2 (lobby), Westin Copley Place Hotel</p> <p>From 8am</p> <p>B2B Meetings</p> <p>Lead: AWEX, Flanders Investment & Trade and hub.brussels Venue: Parliament/Adams/Baltic, 7th floor, Essex Center, 3rd floor, Westin Copley Hotel</p> <p>7:45 – 8:45 (registration at 7:15)</p> <p>Success Stories Breakfast</p> <ul style="list-style-type: none"> • 7:45 Arrival of HRH Princess Astrid & the Ministers, welcomed by Pieter Timmermans, CEO of FEB • 7:52 Words of Welcome by Pieter Timmermans • 7:55 Testimonial by each invited Belgian business leader (8x max. 4 minutes) • 8:35 Conclusions by Pieter Timmermans • 8:40 Group picture <p>Lead: Federation of Enterprises in Belgium Venue: Essex North Center & East, 3rd floor, Westin Copley Place Hotel Participants: (30) Official delegation & selected SMEs – upon invitation</p> <p>8:10 – 8:30</p> <p>Transfer from the Westin Copley Place (Level 1) to Mass Bio with the buses D1, D2, D3 (Life Science Day : morning sessions & Lunch)</p>	<p>7:00 – 11:00</p> <p>Breakfast for the guests of the Sheraton Boston Hotel</p> <p>Venue: Side Bar & Grille, Sheraton Boston Hotel; 39 Dalton Street, Boston, MA, 02199</p>

Friday, 10 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>8:50 – 9:10 Motorcade from the Westin Copley Place to Mass Bio</p> <p>9:10 – 10:25 Opening of the Life Science Day : “Belgium, the Health & Biotech Valley of Tomorrow”</p> <ul style="list-style-type: none"> • 9:10 Arrival & welcome by Mr Joe Boncore CEO of Mass Bio and Frédéric Druck, Managing Director of Essenscia Wallonia & Brussels • 9:12 Transfer to the 5th floor and courtesy call with Mass Bio Management • 9:18 Transfer to the 4th floor (Cambridge room) • 9:20 Welcome words by Mr Joe Boncore CEO of Mass Bio • 9:23 Introduction Speech by HE Willy Borsus • 9:28 General presentation of the life sciences, pharma and healthcare sector in Belgium by Frédéric Druck, Managing Director of Essenscia Wallonia & Brussels & Secretary General at bio.be • 9:40 General presentation of Massbio by Mr Joe Boncore CEO Mass Bio • 9:50 Presentation of SFPIM as sovereign wealth strategic investor in the Belgian biotech/life sciences scene and beyond, by Koen Van Loo, CEO of SFPIM • 9:55 Presentation of the Life Sciences day program by Tineke Van Holland (bio.be/Essenscia) • 10:00 Official delegation leaves. Short meet & greet for HRH and the Ministers with biotech US and Belgian biotech companies • 10:25 Departure of the motorcade <p>Lead: AWEX & WBI together with Essenscia/Bio.be and BioWin, and with FIT, flanders.bio and hub.brussels. Venue: Cambridge room, 4th floor, MassBio, 700 Technology Square, Cambridge Participants: (max 150 guests) official delegation & selected business & academics Participating ministers: HE David Clarinval, HE Willy Borsus, HE Pascal Smet</p>	<p>9:10 – 18:00 (Registration at 8:30) Life Science Day : “Belgium, the Health & Biotech Valley of Tomorrow” 9:10 – 10:05 Opening in presence of HRH Princess Astrid</p> <ul style="list-style-type: none"> • 9:20 Welcome words by Mr Joe Boncore CEO of Mass Bio • 9:23 Introduction Speech by HE Willy Borsus • 9:28 General presentation of the life sciences, pharma and healthcare sector in Belgium by Frédéric Druck, Managing Director of Essenscia Wallonia & Brussels & Secretary General at bio.be • 9:40 General presentation of Massbio by Mr Joe Boncore CEO of Mass Bio • 9:50 Presentation of SFPIM as sovereign wealth strategic investor in the Belgian biotech/life sciences scene and beyond, by Koen Van Loo, CEO of SFPIM • 9:55 Presentation of the Life Sciences day program by Tineke Van Holland (bio.be/Essenscia) • 10:00 Official delegation leaves. – Break <p>10:15 – 11:35 Session 1: Biomufacturing in Belgium – an ecosystem that goes beyond the current assets</p> <ul style="list-style-type: none"> • 10:15 Biomufacturing in Belgium - Introduction into session by Frederic Druck (Essenscia): exchange with Pascale Delcomminette (AWEX) • 10:20 Speech by HE Willy Borsus • 10:25 Panel 1 – Health challenges of today and tomorrow: the importance of biomufacturing capabilities -Moderator: Tineke Van hooland (Essenscia) <ul style="list-style-type: none"> ○ Lieven Janssens, Eurogentec ○ Jean-Manuel Fontaine, Mithra ○ Legend Biotech ○ Elisabeth Van Damme, GSK ○ Cedric Volanti, Thermo Fisher

Friday, 10 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
	<p>10:50 Panel 2: Innovation in biomanufacturing: the bioproduction factories of the future Moderator: Tineke Van hooland (Essenscia)</p> <ul style="list-style-type: none"> ○ Marc Dechamps (Biowin)&TBC ○ Rheavita ○ Patel Dhaval, UCB ○ Kate Antrobus, Univercells ○ Geoffrey Pot, Takeda <p><u>11:45 – 13:00 Session 2: Artificial Intelligence, catalyst in Health & Life-Sciences</u> (Lead: Flanders Investment & Trade)</p> <ul style="list-style-type: none"> • 11:45 Welcome & kickoff by John Baekelmans, Technology Attaché – FIT • 11:50 Speaker 1 – 15 min presentation on AI for Health & Lifesciences (imec, Mieke De Ketelaere, Director AI & Adj Professor) • 12:10 Speaker 2 – 15 min presentation on AI for Health & Lifesciences (MIT, Pattie Maes, Professor) • 12:25 Speaker 3 – 15 min presentation on AI for Health & Lifesciences (Radiomics, Wim Vos, CEO) • 12:40 Speaker 4 – 15 min presentation on AI for Health & Lifesciences (N-side, Sebastien Cop, Director BD) • 12:45 Panel discussion & Q&A with audience (moderated by JB from FIT) <p><u>13:00 Networking Lunch</u></p> <p><u>14:00 -16:00 Session 3: Innovation breakthroughs for a fast-growing Life Sciences industry: an overview of Massachusetts and Belgium</u></p> <ul style="list-style-type: none"> • 14:00 Welcoming and overview of the Massachusetts and Belgian ecosystems (MassBIO & Biowin) • 14:25 Break-out seminars on selected topics : <ul style="list-style-type: none"> ○ Cell & Gene Therapy: Miguel Forte (Bone Therapeutics), Denis Dufrasne (Novadip Biosciences), 2Bridge and 2 US companies ○ Immuno-oncology: Michel Deteux (Iteos Therapeutics), Eric Halioua (PDC Line Pharma), ATB Therapeutics (Max Houry), Elmedix and 2 US companies

Friday, 10 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
	<ul style="list-style-type: none"> ○ Vaccines: Jose Castillo (Quantoom Biosciences), Renaat Baes (Mithra CDMO), Elisabeth Van Damme (GSK), Idevax and 2 US companies ○ Medical Technology: Oncomfort, MintT, Spentys, Nextgenics and 2 US companies ● 15:15 Break-out B2Bs ● 16:00 Break ● 16:10 Special topic Synthetic biology: from academic research to industrial applications: James Collins (MIT), Vitor Pinheiro (KULeuven), Philippe Gabant (Syngulon) ● 17:00 End <p>16:10 -17:10 Session 4: How Industry & Academia can unlock beneficial interactions with Harvard & MIT (lead: WBI)</p> <ul style="list-style-type: none"> ● 16:10 Welcome Wouter Van De Pontseele (MIT), board member of the HMBS ● 16:20 Introduction to the network of Belgian Fellows and their research at major Research Centers / Academic Insitutes in Boston ● 16:22 Introduction Dr. Emilie Leroy at HMS/DFCI ● 16:23 Belgian Research Talk by Dr. Emilie Leroy at HMS/DFCI - Institute: Harvard Medical School / Dana Farber Cancer Institute Dept. Biological Chemistry and Molecular Pharmacology. Research: Cryo-EM as a powerful tool for cancer drug discovery ● 16:28 Introduction Dr. Koen Breyne at HMS/MGH ● 16:29 Belgian Research Talk by Dr. Koen Breyne at HMS/MGH Institute: Harvard Medical School / Mass General Hospital Dept. Neurology. Research: Vesicles for therapeutic delivery of bioproducts ● 16:34 Introduction Dr. David Bergemann at HMS/MGH ● 16:35 Belgian Research Talk by Dr. David Bergemann at HMS/MGH Institute: Harvard Medical School / Mass General Hospital Cardiovascular Research Center. Research: Regeneration at our fingertips ● 16:40 Introduction Dr. Thys Stuyvers at MIT

Friday, 10 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>10:25 – 10:45 Motorcade from Massbio to the City Hall of Boston</p>	<ul style="list-style-type: none"> • 16:41 Belgian Research Talk by Dr. Thys Stuyvers at MIT Institute: Massachusetts Institute of Technology Dept. Chemical Engineering. Research: Deep Learning for chemical reactivity prediction • 16:46 Introduction Ms. Adrianna Vandeuuren at NorthEastern University • 16:47 Belgian Research Talk by Ms. Adrianna Vandeuuren at NorthEastern University - Institute: NorthEastern University Dept. of Biology. Research: G-quadruplexes in human DNA • 16:52 Thanking of the Belgian speakers/presenters by HMBS President Korneel (Harvard) • 16:53 How can Academia and Industry benefit from the HMBS? • 17:03 Narrated slideshow of HMBS history by HMBS President Korneel Grauwet (Harvard) • 17:06 Recapitulation of the talk and take home message by HMBS President Korneel Grauwet (Harvard) <p><u>17:10 -18:00 Networking drink</u></p> <p>Lead: AWEX & WBI together Essenscia/Bio.be and BioWin, and with FIT, flanders.bio and hub.brussels. Venue: Massbio, 700 Technology Square 5th floor, Cambridge, MA 02139 Participants: (150) Business delegation - upon registration</p> <p>10:20 – 10:45 Transfer of selected officials from Mass Bio to the Westin Hotel with the minivans O1 & O2</p>

Friday, 10 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers

Business delegation

10:45 -10:55

Photo opportunity for HRH Princess Astrid and all the Ministers in front of the BOSTON sign

Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet

11:00 –11:40

Meeting with Michelle Wu, Mayor of Boston

- 11:00 Arrival and welcome by James Colimon, International Partnerships Manager, Global Affairs & Sergeant Chin
- 11:02 HRH Princess Astrid & the Ministers proceed to the 5th floor
- 11:05 Welcome by Michelle Wu and start of the meeting
- 11:35 Gift exchange
- 11:40 Departure of the motorcade

Venue: Eagle room, Mayor's office, 5th floor, City Hall of Boston (back entrance in Congress Street)

Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet

11:40– 12:00

Motorcade from the City Hall of Boston to the Westin

13:00 – 13:45

Informal Press moment

Lead: Belgian Foreign Trade Agency

Venue: North star, 7th floor, Westin Copley Place Hotel

Participants: Restricted Official delegation & Belgian journalists

Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet

Friday, 10 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>13:45 – 14:00 Motorcade from the Westin Copley Place Hotel to the Harvard Club of Boston</p> <p>14:00 – 14:45 Presentation of the American Academy of Arts & Sciences and recognition ceremony for Prof. Dr. Peter baron Carmeliet</p> <ul style="list-style-type: none"> • 14:00 Arrival of HRH Princess Astrid & welcome by Dr. Nancy Andrews, Peter Carmeliet and Filipe De Potter. • 14:05 Welcome by HE Jan Jambon • 14:10 Speech by Dr. Nancy Andrews, <i>Chair of the Academy’s Board of Director, Presentation of the American Academy of Arts & Sciences</i>, Honour the recognition of a Belgian scientist by the American Academy • 14.15 speech by Michael A. Gimbrone, Jr., <i>M.D. Elsie T. Friedman Professor of Pathology Harvard Medical School. Chairman Emeritus, Department of Pathology Director, Center for Excellence in Vascular Biology Brigham and Women’s Hospital Boston</i> • 14:20 Thank you by Prof. Carmeliet • 14:25 Signature by Prof. Carmeliet of the book of members of the Academy 	<p>13:20 – 13:30 Transfer from the Westin Copley Place Hotel to the Harvard Club of Boston for selected academics and officials with the minivan O2 (Peter Baron Carmeliet)</p> <p>13:30 – 13:50 Transfer from the Westin Copley Place (Level 1) to Mass Bio with the buses D1 (Life Science: Afternoon Sessions)</p> <p>14:00 – 14:20 Transfer from Mass Bio to the Westin Copley Place with the bus D1</p>

Friday, 10 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<ul style="list-style-type: none"> • 14:30 Reception & meet & greet • 14:45 Departure of the motorcade <p>Lead: Flanders Investment & Trade Venue: Aesculapian room, Harvard Club of Boston, 374 Commonwealth Avenue, Boston, MA 02215 Participants: (Max 50) Official delegation & selected academics – upon invitation Participating ministers: HE David Clarinval, HE Jan Jambon</p> <p>14:45 – 15:00 Motorcade from the Harvard Business Club to the Massachusetts General Hospital Burr Proton Therapy Center</p> <p>15:00 – 15:40 Visit of the Massachusetts General Hospital Burr Proton Therapy Center</p> <ul style="list-style-type: none"> • 15:00 Arrival and welcome by Anthony Zietman, Head of Radiation Oncology, Massachusetts General Hospital and Pierre Mottet, Chairman of the Board, IBA • 15:02 Photo opportunity. Delegation proceeds to the Goitein room • 15:05 Presentation by Anthony Zietman, Head of Radiation Oncology of the Massachusetts General Hospital, on past and future of proton therapy • 15:15 Transfer to the proton therapy center (-1 stairs) • 15:18 Visit of the premises (treatment room) and explanation by P. Mottet (IBA) on the future of Proton Therapy and the role of IBA. • 15:38 Delegation proceeds to the exit (stairs) • 15:40 Departure of the motorcade <p>Lead: AWEX in collaboration with Ion Beam Applications (IBA) Venue: Massachusetts General Hospital Burr Proton Therapy Center, 30 Fruit Street Boston, MA 02114 (via Yawkey way) Participants: (max 15) : very restricted official delegation Participating ministers: HE David Clarinval, HE Willy Borsus</p>	<p>14:20 – 14:40 Transfer from the Westin Copley Place to Massachusetts General Hospital Burr Proton Therapy Center with the minivan MWB</p> <p>14:50 – 15:00 Transfer from the Harvard Club of Boston to the Westin Copley Place Hotel for selected officials with the minivan O1 & O2</p>

Friday, 10 June 2022, Boston

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation
<p>15:40 – 15:55 Motorcade from the Massachusetts General Hospital Burr Proton Therapy Center to the Westin Copley Place Hotel</p> <p>17:00 – 18:00 Signing ceremony followed by a networking cocktail 17:00 Arrival of HRH Princess Astrid and Ministers 17:25 Photo opportunity 17:30 Networking drink</p> <p>Lead: Belgian Foreign Trade Agency Venue: Essex South Ballroom (max 350) ,3rd floor, Westin Copley Place Hotel Participants: Official delegation, Signees & their guests Participating ministers: HE David Clarinval, HE Jan Jambon, HE Willy Borsus, HE Pascal Smet</p>	<p>15:45 – 16:05 Transfer from the Massachusetts General Hospital Burr Proton Therapy Center to the Westin Copley Place Hotel with the minivan MWB</p> <p>17:00 – 18:00 (registration at 16:30) Signing ceremony followed by a networking cocktail 17:00 Arrival of HRH Princess Astrid and Ministers 17:25 Photo opportunity 17:30 Networking drink</p> <p>Lead: Belgian Foreign Trade Agency Venue: Essex South Ballroom (max 350), 3rd floor, Westin Copley Place Hotel Participants: Official delegation, Signees & their guests</p> <p>18:00 – 18:20 Transfer from Mass Bio to the Westin Copley Place with the buses D1, D2</p>

Saturday, 11 June 2022, Boston - Brussels

HRH Princess Astrid, Representative of His Majesty the King, and Ministers	Business delegation	
<p>13:00 – 13:30 Motorcade transfer for HRH Princess Astrid, HE David Clarinval & HE Willy Borsus from the Westin Hotel to Boston Logan International Airport (Terminal B)</p>	<p>7:00 – 9:00 Breakfast for the guests of the Westin Copley Place Hotel Venue: Huntington Room, Level 2 (lobby), Westin Copley Place Hotel</p>	<p>7:00 – 11:00 Breakfast for the guests of the Sheraton Boston Hotel Venue: Side Bar & Grille, Sheraton Boston Hotel; 39 Dalton Street, Boston</p>
	<p>11:45– 12:30 Transfer for the passengers of the flight UA1470 from the Sheraton (Main Lobby, Dalton street 39) to the Boston Logan International Airport (Terminal B) with the minibus D12</p>	
	<p>11:45– 12:30 Transfer for the passengers of the flight UA1470 from the Westin Hotel (Level 1) to Boston Logan International Airport (Terminal B) with the minivans O1 & O2 and the minibus D11</p>	
	<p>13:10 – 13:55 Bus transfer for the passengers of the flight UA2219 from the Sheraton Hotel (Main Lobby, Dalton street 39) to Boston Logan International Airport (Terminal B) with the bus D2</p>	
	<p>13:10 – 13:55 Bus transfer for the passengers of the flight UA2219 from the Westin Hotel (Level 1) to Boston Logan International Airport (Terminal B) with the bus D1</p>	

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Business delegation

✈ 14:44 – 16:25 || Flight UA1470 Boston Logan International Airport (BOS) to Washington Dulles International Airport (IAD)

✈ 16:05 – 17:33 || Flight UA2219 Boston Logan International Airport (BOS) to Newark Liberty International Airport (EWR)

✈ 17:35 – 7:15 (+1) || Flight UA950 from Washington Dulles International Airport (IAD) to Brussels National Airport (BRU)

✈ 18:35 – 07:45 (+1) || Flight UA 999 from Newark Liberty International Airport (EWR) to Brussels National Airport (BRU)